City of Lake Geneva
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COMMITTEE OF THE WHOLE

MONDAY, JUNE 6, 2016 – 6:30 PM

CITY HALL BUILDING, COUNCIL CHAMBERS

AGENDA

1. Council President Kordus calls the meeting to order

2. Pledge of Allegiance

3. Roll Call

4. Approval of Minutes from May 2, 2016 Committee of the Whole Meeting as distributed

5. Comments from the public as allowed by Wis. Stats. §19.84(2), except for public hearing items. Comments will be limited to 5 minutes. Be further advised that matters brought up at this time may be referred to the appropriate committee or individual for further discussion and consideration.

6. Presentation by the Community Action Group

7. Discussion on Premier Resort Area Sales Tax

8. **STANDING COMMITTEE REPORTS.** The following Aldermen will be given the opportunity to make announcements or reports at the meeting in regards to committee activities they have been involved in since the last meeting on behalf of the City, future activities and citizen contacts. It is not contemplated that these matters will be discussed or acted on but referrals to the appropriate committees and/or individuals will be made.

    a. Finance, License & Regulation Committee, Alderman Kordus

    b. Personnel Committee, Alderman Hedlund

    c. Public Works Committee, Alderman Kordus

    d. Piers, Harbors, & Lakefront Committee, Alderman Skates

9. **COMMITTEE, COMMISSION AND BOARD REPORTS.** The following committee representatives will be given the opportunity to make announcements or reports at the meeting in regards to committee activities they have been involved in since the last meeting on behalf of the City, future activities and citizen contacts. These matters will be required to be placed on the agenda to comply with Wis. Stats.

    a. Board of Review, Alderman Kordus

    b. Utility Commission, Aldermen Hedlund & Flower

c. Tree Board, Alderman Skates

d. Police & Fire Commission, Alderman Gelting

e. Plan Commission, Alderman Skates

f. Board of Park Commissioners, Alderman Skates

g. Library Board, Alderman Gelting

h. Historic Preservation Commission, Alderman Chappell

i. Cemetery Board, Alderman Kordus

j. Parking Commission, Alderman Gelting

k. Communications Committee, Alderman Kordus

l. Avian Committee, Alderman Horne

10. **COUNCIL REPRESENTATIVES SERVING ON OTHER BOARDS AND COMMITTEES.** The following committee representatives will be given the opportunity to make announcements or reports at the meeting in regards to committee activities they have been involved in since the last meeting on behalf of the City, future activities and citizen contacts. These matters will be required to be placed on the agenda to comply with Wis. Stats.

a. Chamber of Commerce, Alderman Kordus

b. Geneva Lake Museum, Alderman Howell

c. Lake Geneva Economic Development Corporation, Aldermen Gelting & Hedlund

d. Geneva Lake Environmental Agency, Alderman Horne

e. Geneva Lakes Family YMCA, Alderman Skates

f. Geneva Lake Use Committee, Alderman Flower

11. Adjourn

This is a meeting of the Committee of the Whole.
No official Council action will be taken; however, a quorum of the Council will be present.

6/3/2016 10:35am
cc: Aldermen, Mayor, Administrator, Attorney, Media

COMMITTEE OF THE WHOLE
MONDAY, MAY 2, 2016 - 6:15 PM
CITY HALL BUILDING, COUNCIL CHAMBERS

Council President Kupsik called the meeting to order at 6:15 p.m.

Pledge of Allegiance led by Alderman Kupsik.

Roll Call. Present: Aldermen Skates, Kordus, Flower, Gelting, Hedlund, Howell. Arrived Late: Alderman Chappell. Also Present: City Administrator Oborn and City Clerk Waswo.

Howell/Hedlund motion for approval of minutes from March 7, 2016 Committee of the Whole Meeting as distributed. Motion carried 6 to 0.

Comments from the public as allowed by Wis. Stats. §19.84(2), except for public hearing items. None.

Presentation on the Beautification Committee given by Grace Ecklund

Alderman Chappell arrived at 6:23pm.

Presentation by City Administrator Oborn on committee reorganization
Alderman Kordus stated this was brought up at a council meeting. At that point he put together a first stab at reorganizing the committees and condensing the meeting schedule. This is by no means the direction we need to go, but it is the first stab at it for discussion. Anything decided here would need to go to FLR and Council to be referred to the Attorney for an ordinance change.

Mr. Oborn presented the Village of Kronenwetter's committee process as they have gone through committee reorganization when Oborn was employed there. He explained the 3 committee system is what is used by a lot of cities. Our current process has meetings 3 to 4 nights every week, which is trying for committee members and staff. This also makes it difficult for the clerk and administrator to get the minutes and information ready for an agenda and packet by Friday. One of the benefits of Mr. Kordus' suggestion was to consolidate the meetings to 3 nights a week held at the beginning of the week. Mr. Kordus pointed out that by statute Historic Preservation Committee needs to be separate.

Mr. Oborn said FLR works good before council when dealing with licensing and permitting; however, the hybrid would be to have FLR before the Committee of the Whole on the first Monday and third Tuesday. A lot of cities don't have a Committee of the Whole meeting; they have a monthly administrator report. Mr. Kordus said he is hoping to make Committee of the Whole an open forum versus rehashing what they did the last month as it already went through the last council meeting anyway.

Personnel could be merged into FLR, but when talked about in January, there was some resistance. Mr. Oborn merged it in Kronenwetter and it worked fine. Alderman Gelting thinks it would be a good idea to merge Personnel and FLR as anything done in Personnel is directly affecting the budget process, such as adding staff. Mr. Kordus replied he didn't merge it initially as Personnel has a lot of functions, such as hiring an administrator, employee handbooks, and insurance. With all of that it's better to handle it at the committee level as there are a lot of complexities in Personnel. Mr. Gelting noted it seems backwards. Mr. Oborn stated the whole idea is to hash everything out at FLR before it gets to council. Alderman Chappell does not feel it is a good idea to merge Personnel and FLR. To make sure we devote the right attention to both departments, it's important to set aside those two meetings separately.

The Communications Committee was created for the Time Warner contract. Mr. Kordus has been on the committee since he started and it has only met 3 times in the last 2 years. By merging the committees it essentially dissolves the Communications Committee and puts those functions into one meeting/committee. Mr. Kordus gave the example of the Cemetery Board. Everything that the Cemetery Board does has to go through Public Works. After that it goes to FLR and then council.

Mr. Oborn said the Tree Board can be part of the Park Board by adding the Tree Board as a line item to the Park Board agenda. Mr. Kordus felt that Piers, Harbors, and Lakefront and Park Board are really the same thing. Mr. Gelting liked the idea of putting the Parking Commission with Public Works.

Alderman Skates is on both the Tree Board and the Board of Park Commissioners and felt there is cross over. He noted there are potentially 49 citizen representatives that are on these committees. He is not thrilled about getting rid of these and consolidating them. The Tree Board and Avian Committee have to meet at least 4 times a year to keep our Tree City and Bird City status. He suggested having the Tree Board and Avian Committee at 6:00pm before the Board of Park Commissioners meeting. He noted Piers, Harbors and Lakefront only met about 6 times last year. He does not want to lose the citizen involvement. He understands the simplicity aspect but does not want to get lazy and diminish our committee capability and good input.

Mr. Kordus does not want to cut people out of the process but try to simplify it. He stated in one instance an applicant went to the Park Commission, to Piers and Harbors and then back to the Park Commission. They pin ponged back and forth and it ended up taking two months before they could get their request through. It is also getting more and more difficult to find people to serve. We have vacancies that we can't get filled.

Ms. Chappell understands and noted we are a committee based government. She was in favor of having a line item on the agenda for Tree Board.

Mr. Gelting felt we don't have to get rid of committees but align those schedules to meet around the same time. Mr. Kordus suggested making the Tree Board and Avian Committee a sub-committee of Piers and Harbors. Mr. Oborn pointed out he has not been able to go to a Historic Preservation meeting as he always has another meeting at the same time.

Alderman Flower felt it makes sense to line up the Utility Commission and Public Works. Mr. Kordus felt there is really not a flow from Public Works to the Utility Commission. As chair of Public Works, he has had to do the meeting without the Public Works Director as he is still at the Utility Commission meeting. Mr. Oborn has also had trouble getting to both meetings as well. Mr. Gelting pointed out the Police and Fire Commission is then directly after that.

Alderman Howell was worried items would get shorted as they would not get the full discussion and thinking as they do if they have their own meeting. He does not feel anything is broke and would hate to not have citizen input.

Mr. Gelting agrees with part of it. He does feel there is a significant issue that needs to be addressed. The timing with how Mr. Kordus laid this out helps address it. He does not like getting rid of the citizen input. He also really dislikes the City Clerk working every weekend before the council meetings trying to get the agenda and packets out. He believes one of the drivers of that is having meetings late in the week. Meeting on Thursday nights does not allow the work to get done the way the citizens expect it and deserve it to get done. We have an ordinance that says it needs to get out by a certain timeframe and the amount of time that's given to the clerk is inadequate to do that. It's not the clerk's failure to do the work. She is working too many hours already. Pushing the meetings up can accommodate that where we can possibly get an agenda out by Thursday and have the rest of the packet out by noon on Friday. This would allow the public time to review and give input to the alderman. He gets phone calls and correspondence from citizens and constituents asking what is coming on the agenda. To no fault of the clerk, the process is broken and we are delaying that.

Mayor Kupsik felt it is a good idea and he compliments Alderman Kordus for bringing it up. Yes, there are a lot of committees and there may be a way to streamline the meetings. Each one of these committees serves a function in the city and it's important to get citizens opinions. This was not brought up to make significant changes, but to rearrange them. Scheduling may be the issue. This is just a starting point for discussion.

There was further discussion on the dates and scheduling of committees. Mr. Kordus stated he would like to put this on a future COW meeting to allow everyone time to think about it. Mr. Gelting said the consensus would be for everyone to adjust their schedules verses getting rid of committees. Mr. Kordus said in general this layout looks okay as long as we would maintain the committees and hold them as separate agenda items at the chair's purview as to where those committee people meet during that meeting.

Alderman Hedlund is not a fan of having FLR right before the City Council meeting as it's redundant. If we adopt this new schedule he would like to see FLR at a different time than immediately preceding the council meeting. Mr. Gelting felt this would allow for better oversight on FLR.

The consensus was to not get rid of any committees, but some would become line items on the agenda with the chairs purview on where and when they get scheduled.

Standing Committee Reports given:
Finance, License & Regulation Committee, Alderman Kordus
Personnel Committee, Alderman Hedlund
Public Works Committee, Alderman Kordus
Piers, Harbors, & Lakefront Committee, Alderman Skates, City Administrator Oborn

Committee, Commission and Board Reports given:
Utility Commission, Aldermen Hedlund
Tree Board, Alderman Skates
Police & Fire Commission, Alderman Gelting
Plan Commission, Alderman Skates
Board of Park Commissioners, Alderman Skates
Library Board, Alderman Gelting – no report
Historic Preservation Commission, Alderman Chappell
Cemetery Board, Alderman Kordus
Parking Commission, Alderman Gelting
Communications Committee, Alderman Kordus – no report
Avian Committee, Vacant – no report

Other Boards and Committee Reports given:
Chamber of Commerce, Alderman Kordus
Geneva Lake Museum, Alderman Howell
Lake Geneva Economic Development Corporation, Aldermen Gelting & Hedlund
Geneva Lake Environmental Agency, Vacant – no report given
Geneva Lakes Family YMCA, Alderman Skates & Mayor Kupsik
Geneva Lake Use Committee, Alderman Flower – no report given

Howell/Hedlund motion to adjourn the meeting at 8:18 p.m. Unanimously carried.

/s/ Sabrina Waswo, City Clerk

THESE ARE NOT OFFICIAL MINUTES UNTIL APPROVED BY THE COMMITTEE OF THE WHOLE

City of Lake Geneva
Discussion Premier Resort Area Sales Tax
Prepared by Blaine Oborn, Lake Geneva City Administrator
June 6, 2016

I. "Filling Potholes - A New Look at Funding Local Transportation in Wisconsin" Study identified these issues:

a. Wisconsin has a long-accumulating transportation finance problem that, if not soon addressed, could impact economic growth.
b. Wisconsin's economy relies heavily on transportation with manufacturing, farming, and trucking.
c. In addition, good roads boost Wisconsin's $11 billion tourist industry. This is particularly important in Walworth County, where tourism spending accounts for more than 5% of income.
d. Transportation is a local challenge with 90% of state roads being local.
e. Deteriorating roads impacts commuting and tourism. Lake Geneva is significantly impacted with a population increase due to commuters and tourist.

II. "Filling Potholes - A New Look at Funding Local Transportation in Wisconsin" Study identified these solutions:

a. The solution might be a regional approach with dedicated transportation revenues. A transportation network does not respect civil boundaries. (Currently not available and difficult to enact)
b. Local governments already have access to a wheel tax, which could be expanded to a value-based fee. (Available but not popular and not equitable due to tourists not paying)
c. Local gas tax. (Currently not available)
d. Local sales tax. (An option using Premier Resort Area Sales Tax and also a regional approach since an estimated 70% of sales tax would be paid by nonresidents)

III. What is the "Premier Resort Area Sales Tax"?

a. The Premier Resort Area sales tax is the <u>only</u> municipal retail sales tax authorized by the Wisconsin Legislature.
b. An additional 0.5% (half cent on the dollar) sales tax on taxable items at tourist related retailers.
c. Wisconsin Counties are allowed to collect a 0.5% sales tax. This generates $8.4 million annually for Walworth County, even though over 25% of the revenue is generated by the City of Lake Geneva businesses. However, none of the revenue goes to the City of Lake Geneva.
d. Under State law, the sponsoring municipality may only use the proceeds of this tax to pay for infrastructure expenses within the jurisdiction. The City's major need and expense is Transportation Funding.

e. This would add an additional 25 cents in taxes to a $50 restaurant meal with the 25 cents being the only tax that would go directly to Lake Geneva.

IV. Which municipalities may adopt the Premier Resort Area sales tax?

a. A sponsoring municipality that has at least 40% of its equalized assessed property values used by tourism-related retailers may enact an ordinance which puts this tax into effect. This includes Wisconsin Dells and Lake Dalton.
b. Exception: The cities of Bayfield and Eagle River and the villages of Ephraim, Sister Bay, Stockholm, and Rhinelander may, by ordinance, impose the 0.5% Premier Resort Area tax even if less than 40% of the equalized assessed value of the taxable property within those cities or villages is used by tourist related retailers.
c. Lake Geneva also requires the exception as only 26% of the equalized assessed value of the taxable property within the City is commercial, with a smaller portion of the 23% commercial used by tourism-related retailers.

V. What types of sales are subject to the Premier Resort Area Sales tax?

a. Sales meeting both of the following conditions are subject to the premier resort area tax:
    i. The sale, license, lease, or rental of the taxable product or taxable service that takes place in the City, and
    ii. The seller is classified under one of the Standard Industrial Classification (SIC) numbers identified in State law such as:
        1. Variety Stores, Miscellaneous General Merchandise Stores, Department Stores, and Miscellaneous Retail Stores (includes so-called box stores)
        2. Tourist Related (convenience stores, restaurants, bars, hotels, etc.)
        3. Clothing, sporting, and gifts (apparel & accessory stores, sporting goods & recreation, gift & candy, etc.)

VI. What Types of Expenses can be Funded by the Premier Resort Area Sales Tax?

a. Per State Law, proceeds from the Premier Resort Area sales tax can only be used to pay infrastructure expenses within the jurisdiction of a premier resort area.
b. Infrastructure expenses are defined as the cost of purchasing, constructing, or improving:
    i. Transportation facilities (including roads and bridges)
    ii. Sewer and water facilities
    iii. Parking lots and access ways
    iv. Parks, boat ramps, beaches, and other recreational facilities
    v. Firefighting equipment and police vehicles
    vi. Other equipment or materials dedicated to public safety or public works

VII. What is the process for the City in Implementing the Premier Resort Area Sales Tax?

a. Passage of non-binding Referendum by the City of Lake Geneva voters to levy a 0.5% (half cent on the dollar) sales tax on items sold by tourist related retailers. (Optional)
b. Wisconsin State Legislature exemption to allow the sales tax for the City of Lake Geneva as granted to 6 other municipalities.
c. Passage of binding Referendum by the City of Lake Geneva voters to levy a 0.5% on items sold by tourist related retailers.
d. Lake Geneva City Council declaration as "premier resort area" and passage of corresponding Ordinance.

VIII. Reasons given by those opposing implementing a Premier Resort Area Sales Tax

a. Just another tax!!
b. The community will be at a competitive disadvantage for attracting businesses, as compared to communities without a Premier Resort Area sales tax!!
c. The higher sales tax will make businesses less competitive with online sales!!
d. Picking on the Tourism economy!!
e. The City should consider other alternatives!!
f. The City will not spend the revenue wisely!!
g. Rep. Tyler August: Premier resort tax losing proposition for Lake Geneva!!

IX. Common reasons given by those supporting implementing a Premier Resort Area Sales Tax

a. Dedicated funding source for capital needs including maintaining transportation and park infrastructure.
b. Sales tax is a fairer way to charge for infrastructure costs than property taxes. An estimated 60% to 80% of the sales tax would be paid by commuters and visitors using City services.
c. Revenue can be raised for needed expenditures that cannot be raised without a property tax increase or service cuts.
d. The Premier Resort Area sales tax revenue will avoid property tax increases in the short term and lower property taxes in the long term.
e. Citizens are generally not opposed to a tax increase that generates additional services.
f. Reduce vehicle maintenance with improved roads.
g. To maintain Lake Geneva as a Premier Resort Area.
h. The City receives none of the $8.4 million in sales tax that Walworth County collects annually but generates 25% of the retail sales with only 7% of the County population and 8% County assessed value.
i. Assessed value of commercial property continues to decline making the City more dependent on residential property value. The City experienced a 2% reduction in just the last year with one dispute pending.

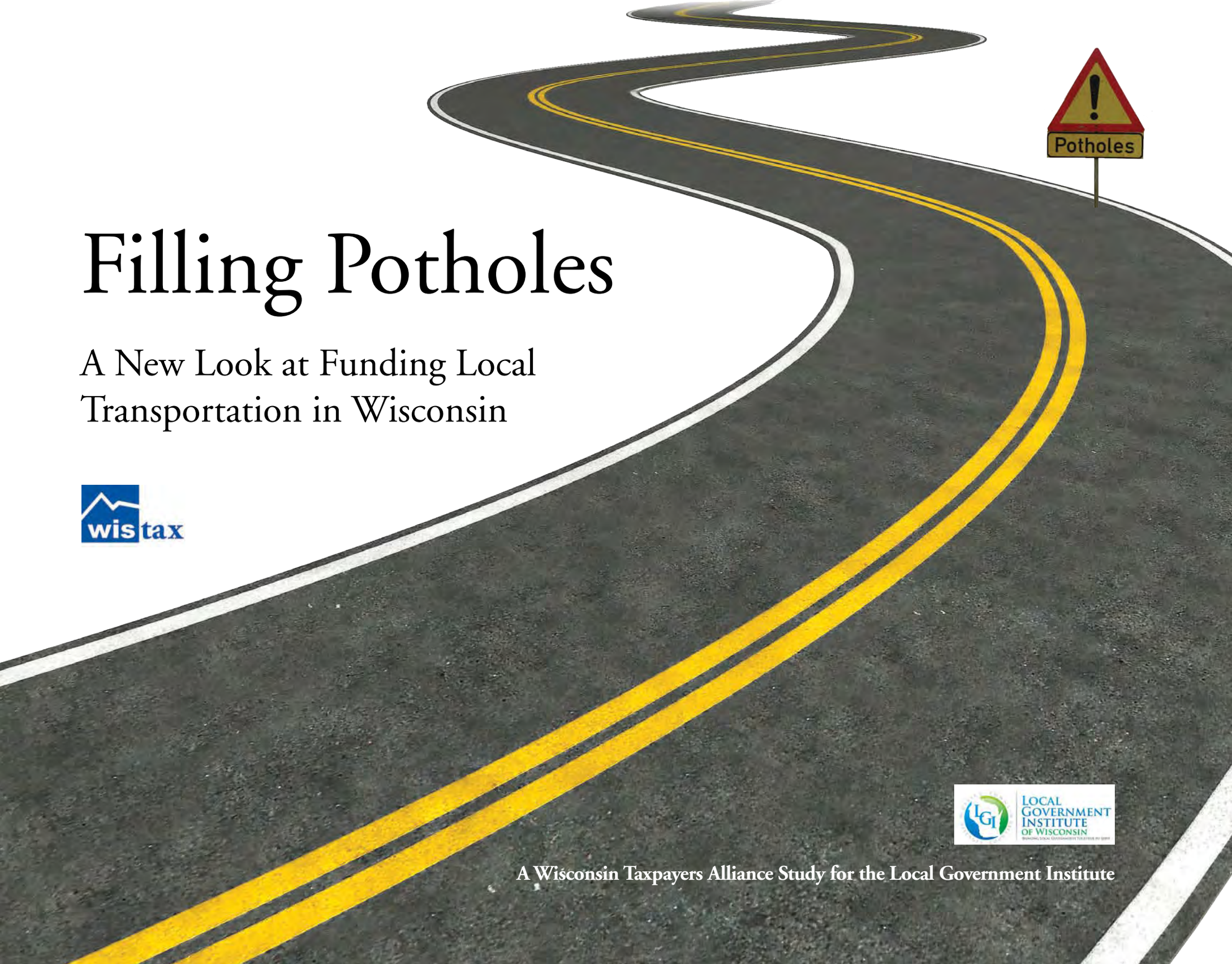
j. According to the census the City's daytime population increases by 23% from commuters and this does not reflect the 200% to 300% increase from tourism in the summer.
k. The City is losing approximately $200,000 annually in Room Tax revenue due to recent Room Tax Law changes and can potential lose an additional $200,000.

X. Possible further action

a. Consider an advisory resolution on the Premier Resort Area Sales Tax to gage public support.
b. Lobby for the required legislative support to grant the City the required exemption to enact a Premier Resort Area Sales Tax.
c. Lobby for other local sales tax legislation.
d. Lobby for legislative support to addressing other reductions/inequality revenue issues.

Filling Potholes

A New Look at Funding Local Transportation in Wisconsin



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Local Government Institute of Wisconsin

A Wisconsin Taxpayers Alliance Study for the Local Government Institute

Wisconsin Taxpayers Alliance
www.wistax.org

Board of Directors
Local Government Institute of Wisconsin

Ladies and Gentlemen:

In late 2013, Local Government Institute (LGI) leaders and the Wisconsin Taxpayers Alliance (WISTAX) began informal discussions about state and local transportation finance, both the ongoing challenges and possible solutions. These discussions culminated in February 2014 with a formal WISTAX study proposal subsequently approved by the LGI Board of Directors.

While several state task forces or commissions have examined transportation funding over the past two decades, this report takes a somewhat different tack, shifting attention specifically to the transportation needs of municipal and county governments.

The findings are unmistakable. Regardless of the nature of a revenue-expenditure gap at the state level, investment in local transportation infrastructure has been more adversely affected in the past decade than it has at the state level.

Two possible approaches to local transportation funding are explored here. One assumes that state segregated fees and taxes will be adjusted in a way that boosts overall state revenue and, therefore, state aid for local road work.

The other represents a noticeable shift in perspective, arguing that state government transportation revenues and local aids will both lag in the years to come. In that case, a new approach to funding local streets and highways is needed. This report outlines a package of possible local revenue options that could either be adopted locally or shared cooperatively on a regional basis.

The research staff at the Wisconsin Taxpayers Alliance thanks LGI leaders and its association members for raising this largely ignored issue. Thank you, to, for offering us the opportunity to examine the special transportation needs of counties and municipalities, and to explore new funding approaches that recognize the strengths of local decision-making and control.

Sincerely,

Todd A. Berry

President

The Local Government Institute of Wisconsin (LGI) was formed by the Wisconsin Counties Association, the League of Wisconsin Municipalities, the Wisconsin Towns Association and the Wisconsin Alliance of Cities (now the Urban Alliance) to promote greater cooperation and collaboration between units of government in the delivery of services.

Ensuring a safe, efficient and effective local transportation network is one of the core responsibilities of local government. This is a critical service that impacts public safety, employment, the flow of goods and raw materials, and the functioning of nearly every household and business in Wisconsin. Local governments are caught between declining state and federal transportation funding and the inability to increase local tax levies to adequately fund local transportation needs.

LGI commissioned the Wisconsin Taxpayers Alliance to study the issues impacting the funding of local transportation budgets and develop recommendations for fixing the problem. This report is the result of their work. It may be downloaded for free from our website at www.localgovinstitute.org/publications.

Local Government Institute of Wisconsin

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LOCAL GOVERNMENT INSTITUTE OF WISCONSIN

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ExEcutiv E Summary

Wisconsin has a long-accumulating transportation finance problem that, if not soon addressed, could impact economic growth and the state of public finance now and for years to come. Lack of growth in state transportation fund revenues is well documented. Over the past five years, the annual growth of gas taxes and vehicle registration fees was minimal, averaging just 0.3%. Changing driving patterns and rising fuel efficiency makes future prospects even more dim. If nothing is done, state transportation funding could be short between $2 billion and $6 billion over the next 10 years.

A Transportation-Dependent Economy. Wisconsin's economy relies heavily on transportation: Manufacturing, farming, and trucking claim a larger share of employment and wages here than in any other state, save Indiana. In addition, good roads boost Wisconsin's $11 billion tourist industry. This is particularly important in the north, where tourism spending accounts for more than 5% of income in 12 counties.

A Local Problem. Transportation funding is a local challenge even more than a state one. Wisconsin has 11,800 miles of state and Interstate highways, but 103,000 miles of county highways and municipal roads and streets to maintain.

State budget troubles have adversely affected local transportation finances. As transportation taxes and fees stagnated or were raided to cure general fund deficits, transportation aids to local governments suffered. In 1999-2001, 40% of state transportation fund spending was local assistance, compared to only 32% now.

Local finance problems were exacerbated by other state aid cuts and state-imposed property tax limits. The result of this squeeze was an inflation-adjusted decline in municipal transportation spending from $275 per capita in 2000 to $227 in 2012. In only two states did local transportation spending increase less than in Wisconsin during 2000-11.

Costs of Poor Roads. In 2012, pavement on less than half of state highways was rated "good." In fact, thirty-five states had highways in better condition. The situation was worse in the state's 15 urbanized areas where only 15% of the highway system was rated "good" and just over half was "acceptable."

Poor roads impact family finances. For example, a 2013 study found nearly half of the roads in the Milwaukee area were in poor condition, costing area drivers an average of about $700 per year in additional car repairs.

But the economic impact is much broader. "States that have invested more in infrastructure tend to have greater output, more private investment, and more employment growth," according to the Federal Reserve Bank of Boston.

Solutions. Fixing the state transportation fund can be straightforward. Options include raising and/or indexing the gas tax, imposing the current 5% sales tax on gasoline purchases, increasing vehicle registration fees and/or basing them on vehicle value, and some type of vehicle miles travelled charge.

The local funding problem is more difficult. A healthy state transportation fund could mean more local transportation aids. However, declining shared revenues, local levy limits, and rising costs (asphalt prices rose an average of 11% per year during 2005-13) will continue to dampen local transportation expenditures.

The solution might be a regional approach with dedicated transportation revenues. A transportation network does not respect civil boundaries - there are economies of scale of investment as well as economic and social impacts regardless of jurisdiction. A regional approach to transportation funding can maximize positive impacts and minimize negative externalities, save tax dollars, and possibly reduce property tax disparities. Dedicated transportation revenues can make the solution sustainable.

Local governments already have access to a wheel tax, which could be expanded to a value-based fee. The state could authorize other transportation-related taxes available to local governments if they create transportation cooperatives in exchange for concomitant property tax reduction. Possible revenues include a personal property tax imposed on vehicles, a local gas tax, or a local sales tax.

Cooperatives would be created only with voter approval and would be governed by a board of elected officials from member communities. □

INTRODUCTION

A state economy relies on many factors to grow and remain vibrant. Among them are a skilled workforce, access to capital, modern technological infrastructure, reasonable business taxes, and a good transportation system. This last factor is often taken for granted.

Yet quality roads and bridges, and an efficient public transportation system are critical for business attraction, retention, and expansion. Workers rely on roads or public transportation to get to and from work. Businesses rely on transportation infrastructure to move their products to market. An inefficient or deteriorating transportation system is costly to individuals and businesses, and can make a state less attractive to both.

According to the most recent (2012) figures available, the condition of Wisconsin's highway system is below average. The pavement on less than half of it is rated "good" based on smoothness. Thirty-five states had highways in better condition, including three neighboring states. The situation is significantly worse in the state's 15 urbanized areas. There, only 15% of the highway system is rated good; just over half is considered "acceptable."

Wisconsin also has some bridge problems. In 2013, 14% were rated as either "structurally deficient" or "functionally obsolete." Although the condition of bridges in Wisconsin are generally better than elsewhere, this remains a safety issue.

Wisconsin's dilemma, as with many states, is how to pay for its transportation needs. At the state level, Wisconsin's funding system is narrow: The majority of state transportation fund revenues are gas taxes or vehicle registration fees. With vehicles becoming more fuel efficient and increasingly using alternative fuels, gas tax collections are at best stagnant, and certainly fail to keep pace with inflation.

While local governments rely on a variety of revenues to fund transportation, many have been limited in recent years. With state transportation taxes losing purchasing power, state assistance to local governments has waned. Local governments also use property taxes and general state aids to help pay for local roads and bridges. State shared revenues have been cut several times over the past decade, and property tax growth has been capped. This revenue squeeze has shifted local spending from transportation to other areas, particularly police and fire.

Unfortunately, discussion of transportation funding has primarily focused on the state transportation fund. Much less discussed is how local governments are going to fund transportation needs in the next decade. Yet, Wisconsin has 103,000 miles of county highways and municipal streets and roads compared to only 11,800 miles of state and Interstate highways. It also has 81 public bus and shared-ride taxi systems provided by cities and villages.

If Wisconsin is to compete successfully with other states for jobs and workers over the next 30 years, it will need high-quality infrastructure. That means the system of state and Interstate highways needs to be modern and efficient for producers looking to deliver their goods to consumers. It also means local transportation infrastructure must be able to move workers efficiently from where they live to where jobs are.

Data used in this report are from a variety of sources, some more current than others. Depending on the source, most recent figures range from 2011 to 2014. ☐

SECTION 1:
THE ECONOMICS OF TRANSPORTATION

Many Wisconsinites probably spend little time thinking about transportation infrastructure. That changes, though, when local streets are littered with potholes, traffic congestion lengthens commute times to and from work, or buses are late or overcrowded. It is then that we focus on public transportation spending—either how much we spend, what we spend it on, or both.

Poor transportation infrastructure affects not only individuals, but also businesses. Companies need good roads or rail to get their products to markets both in Wisconsin and nationally. Moreover, many urban and suburban employers have workers who rely on public transportation to commute to and from their job. Finally, some companies rely on a quality transportation system to make it easier for their customers to get to them.

Summary of Previous Studies

Macroeconomic Effects: Short Term. A vast body of research highlights the positive economic impacts of public infrastructure. In the short term, construction of highways, bridges, or other transportation infrastructure generates jobs for construction workers and related occupations. As those workers spend their wages at retail establishments, restaurants, and other businesses, the economic impact to the state multiplies, creating jobs and income in those sectors. These multiplier effects vary but are typically estimated to be above two. That means every job created to build or maintain transportation infrastructure supports at least one other job in the state economy. In other words, creating the initial job ultimately results in a total of two (or more) new jobs in the state.

Macroeconomic Effects: Long-Term. More important, though, are the long-term impacts of infrastructure. A well-maintained and efficient transportation system helps lower costs for businesses that rely on transportation, making them more competitive in national and international markets. A 1990 Federal Reserve Bank of Boston study found that "states that have invested more in infrastructure tend to have greater output, more private investment, and more employment growth."

Federal Reserve research found that "states that have invested more in infrastructure tend to have greater output, more private investment, and more employment growth."

An efficient transportation system, particularly roads, can serve as a magnet for businesses that are "highway-reliant." Manufacturing is a good example. Manufacturers need roads, highways, rail, and ports to get their products to market, both nationally and internationally.

A strong relationship exists between manufacturing firm location and major highways. A 2002 Wisconsin study found that 88% of all new or expanded manufacturing facilities located within five miles of a major highway. Further from home, a 2003 study of the 1980-94 Spanish highway expansion showed manufacturers locating on or near the new highways.

Other research confirms the economic development impact of transportation infrastructure but cautions that there can be negative impacts in communities farther away from the new or revamped roads and highways. One study of U.S. interstate highways found that the system raised the level of economic activity in counties that

it passed directly through, but drew activity away from neighboring counties.

Individual Impacts

In addition to these macroeconomic effects, inefficient transportation infrastructure also affects family budgets. We typically think of potholes and congestion in terms of inconvenience—slowing down to avoid potholes or to minimize their damaging effects on our vehicles. Congestion means spending more time in our vehicles rather than working, enjoying family and friends, or participating in other leisure activities.

Direct Financial Costs. However, potholes and congestion also have direct financial costs. A 2013 study found nearly half of the major roads in the Milwaukee urban area were in poor condition, costing area drivers an average of about $700 per year. Among large cities, Milwaukee's roads were in the 8th worst condition.

The same study found 37% of Madison's major roads were in poor condition, costing drivers an average of $615 per year in additional tire wear, maintenance, and accelerated vehicle deterioration. Nationally, substandard urban road conditions cost drivers an average of $377 per year.

Congestion costs have two components. The first, and most obvious, is higher fuel costs. The second is the time cost of a longer commute.

A recent study from Texas A&M found congestion costs the average Texas family $1,500 per year. A study in Portland estimated that inadequate transportation investment would result in average annual congestion costs of $782 per household. Closer to home, a 2002 study found congestion costs in Milwaukee and Waukesha counties totalled $390 million in 2000; nationally, the costs of congestion in the largest urban areas totalled $68 billion.

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The Wisconsin Department of Transportation (DOT) monitors congestion, measuring it in two ways. First, they report the number of hours spent below posted speed on the Interstate system. During the 12 months ending February 2014, DOT reported 7.2 million hours below posted speeds costing Interstate users $105.6 million. Second, they report the percent of urban freeway miles with "serious congestion." Their objective is 10%; in 2012, 15% of urban highways had serious congestion.

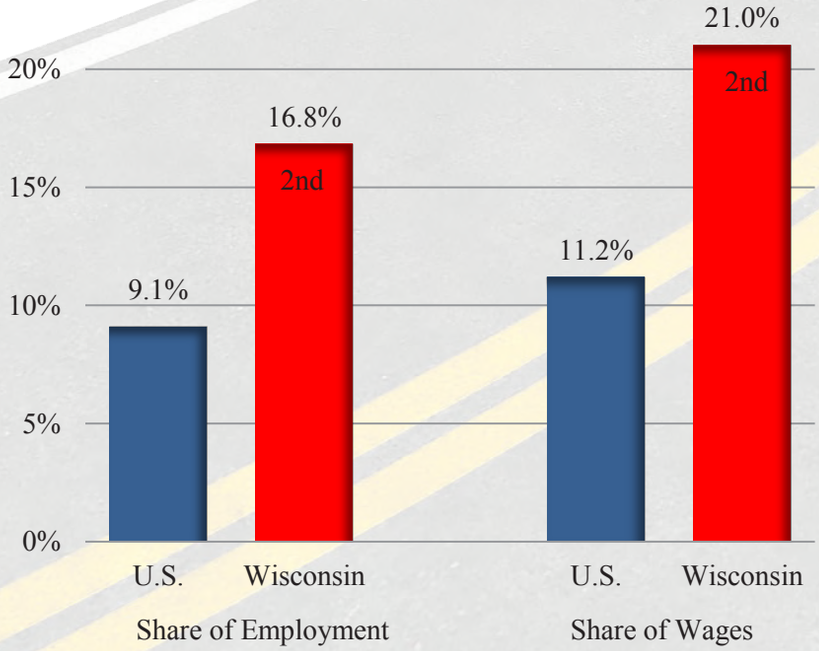
Access to Jobs. An efficient, well-integrated transportation system gives workers access to a broader range of jobs, including higher-paying ones. A well-designed road system allows commuters access to jobs in a wide range of communities. Transit systems, either within a community or between communities, allow low-income households or individuals who choose not to drive access to jobs that may pay more than ones within walking distance. DOT would like to have 75% of the population served by transit. They estimate that, in 2011, 55% were.

SECTION II: A TRANSPORTATION-DEPENDENT ECONOMY

Companies in nearly all industries rely to some degree on transportation infrastructure. For example, their employees need some form of transportation to get to work.

However, four industries stand out as most reliant on it: manufacturing, farming, transportation (trucking, in particular), and tourism. Tourism relies on the transportation system to get visitors to their destinations. Manufacturers and farmers need an efficient transportation system to get their products to market, either in Wisconsin or elsewhere. Their costs rise when the transportation system is outdated or inefficient.

Figure 1: Manufacturing Critical For Wisconsin's Economy
Employment and Wage Shares, Wis. and U.S., 2012



The transportation industry, in particular trucking, is used by farmers and manufacturers to move products from farm or factory to other manufacturers, wholesalers, retailers, or directly to consumers. Worn infrastructure shortens the life of a truck and raises industry costs. These costs are shifted to producers in the form of higher rates, making farmers and manufacturers in regions with poor transportation infrastructure less price competitive than their competitors elsewhere.

Wisconsin relies to a greater degree on "transportation-dependent" industries such as manufacturing, farming, trucking, and tourism than do other states.

This is important for Wisconsin because, as shown below, it relies to a greater degree on these transportation-dependent industries than do other states. That only heightens the importance of transportation infrastructure and finance here.

Manufacturing Matters Here

Manufacturing has long been a dominant industry in Wisconsin. In terms of jobs and earnings, the sector is even more important to the state than it might appear at first glance.

Important for Jobs. Wisconsin's relies on manufacturing more for the health of its economy than do most other states. The sector is particularly important in terms of employment. In 2012, Wisconsin's manufacturing sector employed more than 450,000 residents; the sector was responsible for 16.8% of all Wisconsin jobs (see Figure 1). Only Indiana (17.1%) had a higher concentration

Table 1: Counties Most Reliant on Manufacturing
Manufacturing Share of Total Employment, 2012

Trempealeau	43.1%	Rusk	28.9%
Price	37.3	Jefferson	27.8
Sheboygan	33.4	Winnebago	27.7
Marquette	33.3	Richland	26.8
Marinette	32.2	Clark	26.3
Calumet	30.0	Kewaunee	26.2
Manitowoc	30.0	Washington	26.0
Waupaca	29.6	Barron	25.4
Dodge	28.9	Racine	25.2

of manufacturing jobs. Nationally, just 9.1% of all employment was in manufacturing.

Manufacturing jobs are particularly important in 18 Wisconsin counties (see Table 1 on page 5) where the sector accounts for more than one-quarter of all employment. Some of these manufacturing-intense counties are populous (Racine, Sheboygan, Washington, and Winnebago), while others are relatively sparse (Marquette, Price, Richland, and Rusk). Moreover, the 18 represent nearly all corners of the state, reflecting the need for quality transportation infrastructure statewide.

Important for Pay. On average, manufacturing jobs pay more than jobs in many other parts of the economy. In 2012, manufacturing wages averaged $52,400 in Wisconsin, or 25% more than the average across all industries ($42,000). The higher pay magnifies the importance of manufacturing to the state economy.

While manufacturing firms claimed 16.8% of all jobs here, they paid 21.0% of all wages in the state. That percentage was second highest nationally and nearly double the national norm (11.2%, see Figure 1 on page 4).

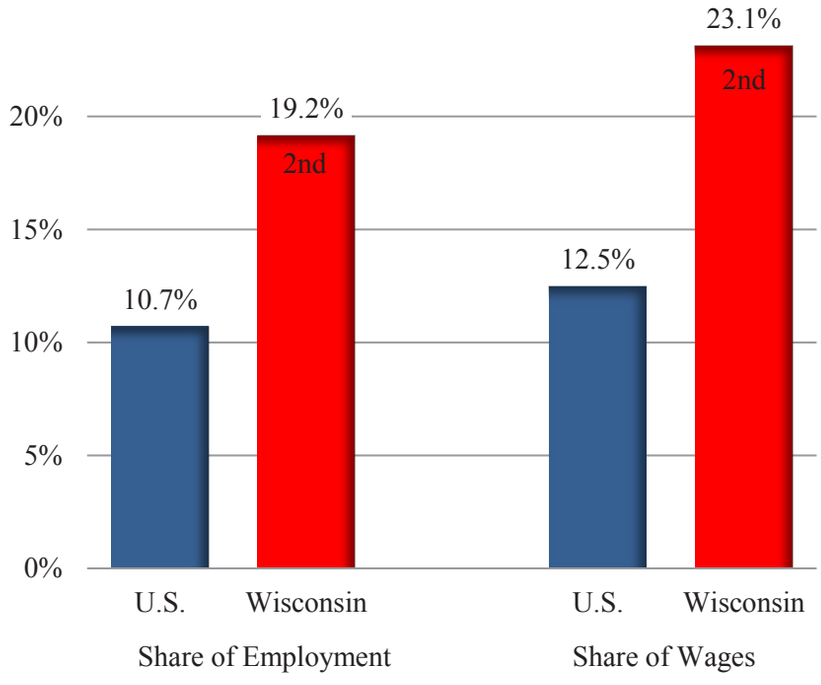
Not only do manufacturers pay well, they are also more likely to provide better benefits than employers in many other industries. Thus, total compensation (salary plus benefits) is much higher. In 2012, average compensation in Wisconsin's manufacturing sector was nearly $67,000, or more than 60% higher than in other sectors ($41,500).

Farming

Like manufacturers, farmers need a well-maintained and efficient transportation system to move their products to market. A 2004 national study found trucks were the most widely used method of transportation in the agricultural industry, accounting for about

Figure 2: Wisconsin Among Leaders in Farm Density
Farms Per 100 Sq. Miles, Top Ten States and U.S., 2010

Figure 3: Trans.-Dependent Industries Critical for Wisconsin
Employment and Wage Shares, Manuf., Trucking, and Ag. Combined, Wis. and U.S., 2012



two-thirds of industry freight. Meat and dairy are most reliant on trucks. Among all industries, the food sector uses the most infrastructure per dollar of domestic consumption.

Wisconsin has long been thought of as an agricultural state; after all, its nickname is America's Dairyland. In 2012, Wisconsin's 76,800 farms generated sales totaling more than $12 billion, placing the state among the top 10 in agricultural output. And, at 144 per 100 square miles, the state has the 7th highest farm density in the country (see Figure 2 on page 5). Farm density here is more than double the U.S. average.

Moreover, in 2012, Wisconsin's dairy farms employed 12.4% of all dairy farm workers nationally. Only populous California employed a higher percentage, highlighting the importance of dairy to Wisconsin's economy.

Truck Transportation

A third industry that relies heavily on transportation is trucking. The Badger State's abundant manufacturers and farmers rely on the industry to move their products. And partly due to our above-average reliance on manufacturing and farming, the trucking industry here claims a larger share of jobs than nationally.

In 2012, nearly 42,000 residents were employed in Wisconsin's trucking industry. At 1.6% of total employment, trucking claimed a significantly larger share of jobs in Wisconsin than nationally (1.0%). In only nine states does the trucking industry account for a greater share of employment.

Transportation-Dependent Industries Combined

Combining either jobs or wages from these three transportation-dependent industries makes it even more clear that the state economy relies more on transportation than do other state economies.

In 2012, more than 516,000 residents were employed in one of these industries. As a share of total employment, the three were responsible for nearly one-in-five jobs (see Figure 3). Nationally, that figure was only one-in-ten.

Moreover, 23.1% of all Wisconsin wages were paid by these three industries, compared to only 12.5% nationally. In both employment and wage shares, Wisconsin ranked second nationally behind Indiana.

Economic Impacts Multiplied

The significance of manufacturing, farming, and trucking—three transportation-dependent industries—to Wisconsin's economy is clear. However, job gains or losses in these sectors impact the rest of the economy, multiplying their impact. Employment gained or lost in these industries, whether due to transportation infrastructure or other factors, results in additional economy-wide gains or losses.

When a new business is created in Wisconsin, the number of jobs it will bring is often the headline. What this misses is the cumulative effect a new firm will have on the state. New workers spend their wages on goods and services, supporting jobs in housing, retail, restaurants, and other industries.

Estimates of these multipliers vary by industry. For the trucking industry, the estimated multiplier is about 2.5. In other words, if a trucking company expands and adds 100 jobs, the additional spending of these new workers will create another 150 jobs in other sectors. Thus, the total impact on the economy will be about 250 jobs. In manufacturing, multipliers vary from just over two to nearly 3.3.

Because manufacturing, farming, and trucking depend on transportation infrastructure, the quality of our roads and bridges and rail indirectly affects thousands of jobs statewide. Two examples are illustrative.

Suppose that the state expands and improves a stretch of highway between Madison and Eau Claire. That spending will have an immediate, positive impact in the construction sector; road builders will be hired to expand the highway. That hiring multiplies through the economy, supporting or creating additional jobs.

More importantly, the highway improvements might attract new manufacturers along the route. Suppose the improved roadway leads manufacturers—both new and existing—to add 1,000 jobs. The effect of these additional jobs multiplies through the economy, generating another 1,000 to 2,000 jobs in other industries. In this example, the highway improvements helps to create as many as 3,000 jobs statewide.

For every 1,000 jobs lost due to inadequate transportation infrastructure, the state loses approximately 1,000-2,000 jobs in other sectors for a total loss of as many as 3,000 jobs.

Or, consider improvements to Main Street in a medium-sized Wisconsin city. Those improvements might ease traffic congestion or make the downtown more accessible. With more residents and visitors shopping there, local businesses add employees. Moreover, with greater consumer traffic, new businesses are attracted to the area, increasing employment and economic activity in the community.

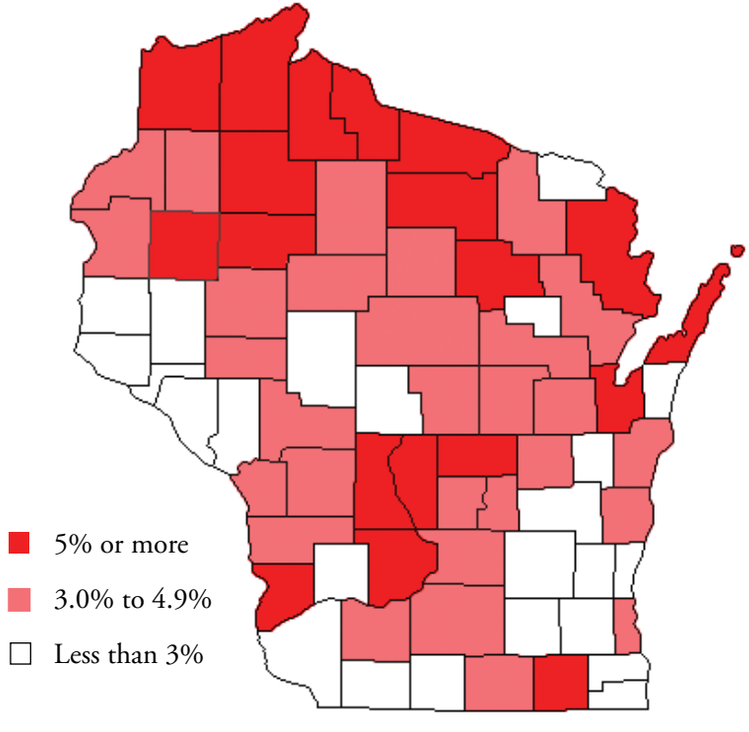
This story has a corollary, as well. What is the impact of <u>not</u> maintaining infrastructure? As the transportation system deteriorates, companies might consider shifting operations elsewhere. For every 1,000 jobs lost in the transportation-dependent manufacturing sector, another 1,000 to 2,000 jobs in other sectors are affected for a total loss of as many as 3,000 jobs.

Tourism

Tourism is not a federally-defined industry like manufacturing or trucking. Rather, the tourism industry is composed of entertainment and recreation destinations, hotels, restaurants, and other retail establishments frequented by visitors from outside the community. Wisconsin has a vibrant tourism industry that relies on a high-quality transportation system. In 2013, tourism spending in Wisconsin totalled $10.8 billion, or nearly 4% of total state output.

While tourism benefits all Wisconsin counties to some degree, the economic impacts are especially large in a few counties. Traveler spending topped 20% of county personal income (one measure of economy size) in Adams, Sauk, and Vilas counties. Regionally, northern Wisconsin benefits the most from tourism. Traveler spending was more than 5% of county personal income in 11 northern counties (12 if Door County is included, see Figure 4).

Figure 4: Tourism Critical to Northern Wisconsin
Traveler Spending % of County Personal Income, 2012



Access to visitor destinations in Adams, Juneau, and Sauk counties is enhanced by interstate highways from Madison, La Crosse, and Minneapolis. Northern Wisconsin relies on a network of smaller roads and highways for access to its destinations. Adequate road and highway maintenance and occasional expansion is necessary to attract the visitors upon which these economies rely.

Commuting

The impact of transportation infrastructure on the business community is clear. But a deteriorating or inadequate system of roads, highways, and public transportation also impacts workers. For the average Wisconsin worker, travel to work takes 21 minutes. Although less than the 25-minute national average, commuting time here is significant. The typical full-time worker spends about 180 hours (more than a full week) per year traveling to and from work.

Commuting times are typically longest for workers who work in a city different from where they live. Commuting patterns between municipalities are one indicator of the need for quality transportation infrastructure.

Table 2 shows some Wisconsin municipalities most impacted by commuting. For example, the Village of Kohler's population is just over 2,000. Yet, on a typical workday, its population swells to nearly 8,000 due to residents from other communities driving to work there. The 289% increase was the largest reported by the U.S. Census Bureau.

Table 2: Commuting by Municipality
Population Changes Due to Commuting, 2006-10 Average

	Resident Population	Daytime Population	% Change
Largest Gains			
Kohler	2,046	7,951	288.6%
Whitehall	1,674	5,354	219.8
Shorewood Hills	1,593	4,299	169.9
Butler	1,808	4,164	130.3
Eagle River	1,542	3,513	127.8
Schofield	2,413	5,435	125.2
Hayward	2,195	4,744	116.1
Ashwaubenon	17,108	35,470	107.3
Medford	4,351	8,707	100.1
Rhinelander	7,894	14,393	82.3
Largest Losses			
South Milwaukee	20,971	15,664	-25.3
Twin Lakes	5,901	4,228	-28.4
Muskego	23,726	16,900	-28.8
Shorewood	13,144	9,226	-29.8
McFarland	7,574	5,249	-30.7
Caledonia	24,540	16,989	-30.8
North Fond du Lac	4,935	3,220	-34.8
Richfield	11,225	7,282	-35.1
Suamico	10,867	6,840	-37.1
Kronenwetter	6,887	4,200	-39.0
Largest Municipalities			
Milwaukee	589,697	620,609	5.2
Madison	229,236	292,502	27.6
Green Bay	103,960	118,177	13.7
Kenosha	98,297	90,321	-8.1
Racine	79,664	84,068	5.5
Appleton	72,620	83,419	14.9
Waukesha	69,946	76,063	8.7
Oshkosh	65,507	75,158	14.7
Eau Claire	65,133	78,554	20.6
Janesville	63,441	68,292	7.6

The difference in daytime and resident population actually underestimates the level of commuting, though. In Kohler, the population rises by 5,905. However, that figures indicates the number of net in-commuters (in minus out). Since some Kohler residents are working in other cities, the total number of commuters is larger.

Other cities or villages significantly impacted by commuting were: Whitehall, Shorewood Hills, Butler, Eagle River, Schofield, Hayward, Ashwaubenon, Medford, and Rhinelander.

The pattern was reversed in some communities. Kronenwetter in Marathon County had the largest percentage decline in population during the day; i.e., a relatively large number of residents leaving the community for work. Table 2 lists other communities with relatively large levels of out-commuting.

The table also reports figures for some of the state's largest cities. Being the home to state government and Wisconsin's largest university, Madison attracts significant numbers of commuters from surrounding municipalities. The transportation infrastructure these larger communities have to maintain is broader than that for smaller cities and villages. While the latter are concerned mostly with roads, large cities require other forms of public transit to get residents from one part of the city to another.

SECTION III: THE FUNDING GAP

It should be clear that transportation infrastructure is critical to state prosperity. Yet, it is also abundantly clear that how the state funds its transportation needs is increasingly outdated. A look at projected state transportation spending and revenues reveals a growing gap between the two over the next 10-20 years.

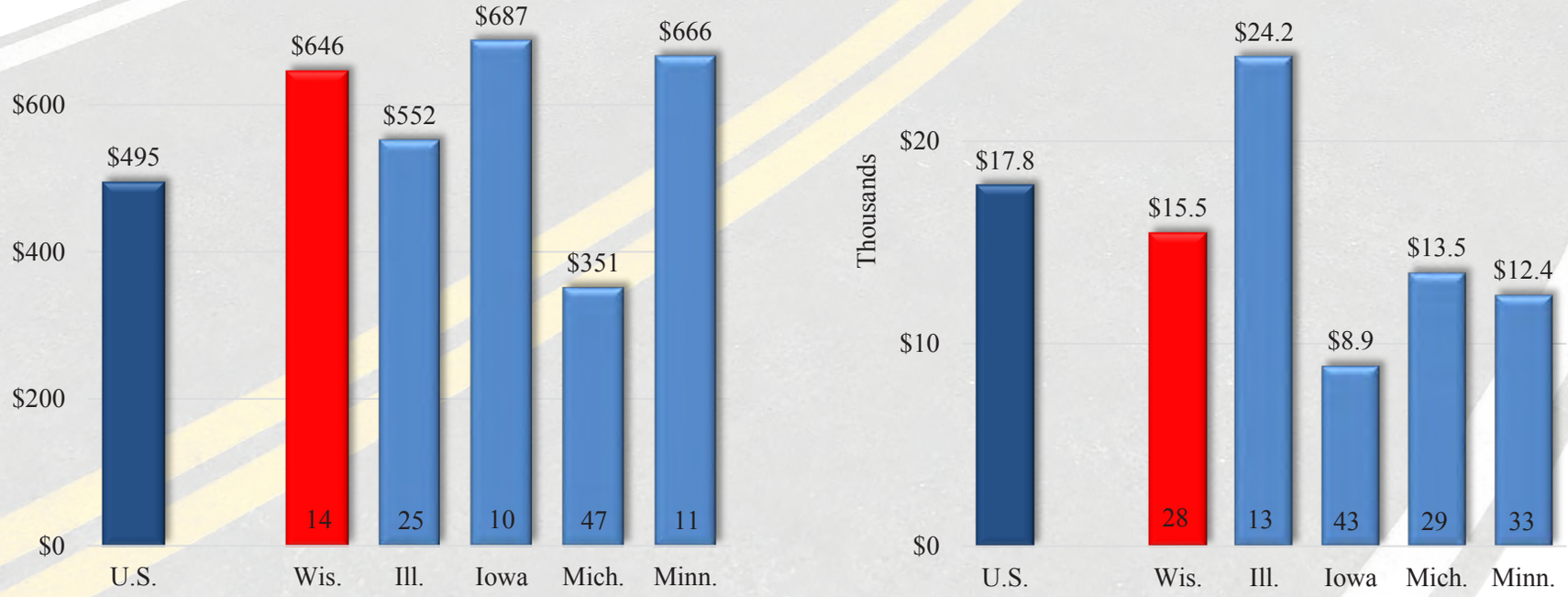
National Spending Comparisons

Wisconsin spends more per capita on transportation than most other states (see Figure 5, left chart), but that does not suggest profligacy or waste. Two factors—weather and road miles—explain nearly all of the difference in highway spending.

Roads and Highways. When state and local spending is combined, Wisconsin spent $646 per capita on roads and highways in 2011, according to the most recent figures available from the U.S. Census Bureau. Wisconsin's spending was 31% more than the national average ($495) and 14th highest among the states.

☐ *More Lane Miles.* One factor that explains transportation costs in Wisconsin is the size of its road and highway system. The state has about 42 lane-miles of road per 1,000 residents, 19th highest nationally. One of the reasons for our expanded road system is our dairy heritage. Many town roads were built so milk trucks could get to farms. In many areas, the farms are gone but roads remain along with the expectation of access by locals, even if the road only serves non-farm houses.

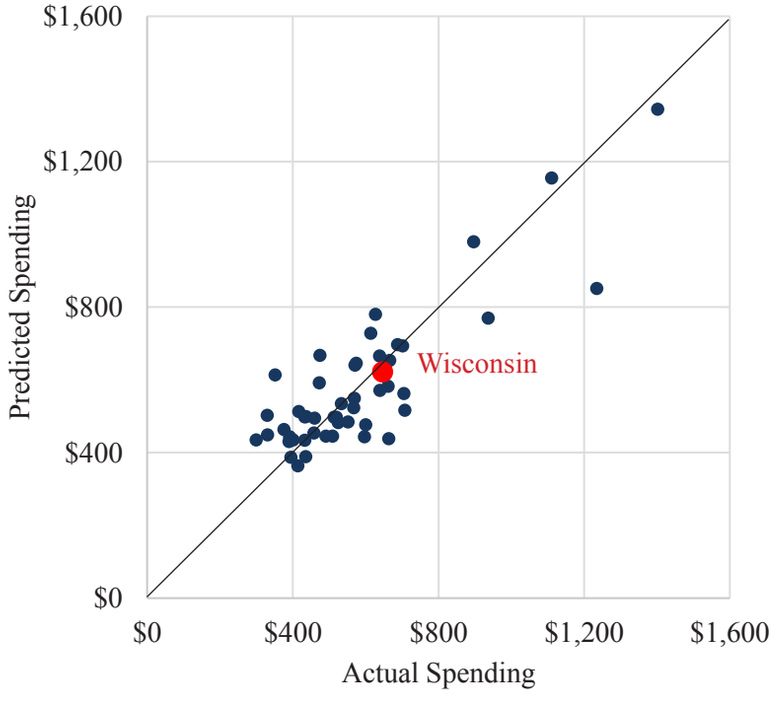
Figure 5: Comparing Road and Highway Spending
Per Capita (left) and Per Lane Mile (right) State-Local Spending on Roads and Highways, 2011



When spending is linked to road miles, the Badger State spends below average (see Figure 5 on page 11, right chart). Nationally, states spent an average of $17,800 per lane mile in 2011. Wisconsin spent $15,500, which was the 28th highest amount nationally. Michigan and Wisconsin have a similar number of lane miles, the former state has a much larger population, so its per capita spending is significantly lower.

☐ *Snow and Ice.* In addition, climate plays a significant role in increased spending here. Harsh winters take their toll on roads, requiring maintenance spending not needed in more temperate states. A look at state rankings on transportation spending makes the role of climate clear. Among the top 14 states in per capita spending, all but Louisiana have significant annual snowfall. Neighboring Iowa and Minnesota ranked 10th and 11th, respectively, on road and highway spending. Thus, Wisconsin is somewhat unusual in that it has a lot of roads and highways that need to be kept clear of ice and snow in the winter, and repaired each spring. One way to show how important these two factors are is to regress (a statistical analysis tool) state by state transportation spending on these two variables. Figure 6 shows, for each state, the model's spending prediction (vertical axis) and its actual spending (horizontal axis). If these two factors could predict highway spending perfectly, each state's marker would fall on the 45-degree line.

Figure 6: Wisconsin Trans. Spending and Weather, Lane Miles
Est. Spending by State Predicted by Avg. Snowfall and Lane Miles, 2011



During 2000-11, Wisconsin's average annual increase in highway spending slowed to 2.2% from 5.5% during 1993-2000. Growth here ranked 30th among the states.

The nearness of each state's marker to the line indicates that these two factors explain a significant share of the state-by-state variation in transportation spending. Wisconsin (red marker) falls just below the line, indicating these two factors account for nearly all of the difference between Wisconsin's per capita highway spending and spending in other states. And they are important reminders of why road and highway spending here will remain above average for years to come.

Spending Changes. While per capita highway spending here is high relative to other states, it is nevertheless slowing relative to the rest of the nation. Between 1993 and 2000, Wisconsin per capita highway expenditures rose an average of 5.5% per year, one full

percentage point faster than the nation (4.5%) and 18th highest among the states. During the more recent 2000-11 period, Wisconsin's average annual increase dropped by more than half, slowing to an average of 2.2% per year. That was less than the U.S. average (2.8%) and 30th among the states.

Shifting Priorities

Several factors account for the slowdown in Wisconsin's transportation spending. First, state-local revenues increased at more modest rates during 2000-11 (4.0% per year) compared to 1993-2000 (5.6%). The earlier period was one of strong economic growth and rising tax collections. By contrast, 2000-11 was characterized by two recessions that were followed by lackluster recoveries, which slowed tax collections. Moreover, a combination of state income tax cuts and indexing (adjusting brackets and the standard deduction for inflation), and local property tax limits further slowed state-local revenue growth.

Second, other pressing public needs are increasingly competing for funding support. In Wisconsin, transportation was not as high a priority as some other areas during the latter period.

Table 3: Wisconsin's Shifting Priorities
Major State-Local Spending Areas, Avg. Annual Changes, 1993-2011

	1993-2000		2000-11	
	Wis.	U.S.	Wis.	U.S.
Total Expenditures	4.5%	4.3%	3.5%	4.1%
Highways	**5.5**	**4.5**	**2.2**	**2.8**
Corrections	9.0	6.1	3.1	2.8
K-12 Education	4.4	4.9	2.5	3.1
Higher Education	4.3	4.9	5.0	4.9
Public Welfare	2.7	3.6	7.0	6.0

During 1993-2000, highway spending increased faster than total state-local spending both here (5.5% per year vs. 4.5%) and nationally (4.5% vs. 4.3%). In Wisconsin, only spending on corrections (9.0%) increased more than for highways. Table 3 shows state-local spending on major programs for both Wisconsin and the U.S.

During 2000-11, transportation spending in Wisconsin was "crowded out" to some extent by large increases in public welfare spending, mostly Medicaid.

In most spending areas, expenditure increases after 2000 were noticeably less than during 1993-2000. In Wisconsin, there were two notable exceptions—public welfare and higher education. The public welfare category includes Medicaid programs, which have expanded rapidly over the past 15 years. It was the fastest-growing spending category during 2000-11 both here and nationally.

Of five major areas shown in Table 3, highway spending increased the least (2.2% per year) in Wisconsin. Moreover, highway spending here grew less than nationally (2.8%).

A Revenue Problem?

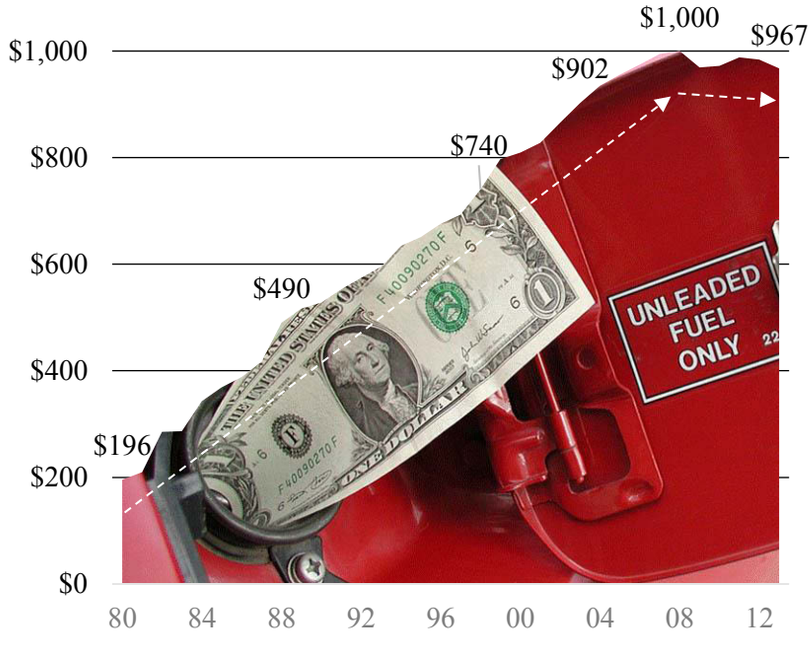
A third factor in the spending slowdown here was a slowing of transportation fund revenues.

The primary funding source for transportation in Wisconsin is the state transportation fund. In 2013, monies from this fund paid for 57% of the state's $3.3 billion in transportation expenditures. The remainder was funded mostly with federal aids (26%) and borrowing (9%).

In recent years, as transportation revenues moderated, the transportation fund paid for a smaller share of state transportation spending than previously. During 1998-2001, those revenues accounted for an average of more than 60% of the transportation budget. The question then is: What caused the revenue slowdown and what does that mean for the future.

Slowing Gas Tax Revenues. Gas taxes account for more than half of all transportation fund revenues. Yet, growth in gas tax collections have slowed over the past 15 years. During the past 15 years, gas tax collections:

Figure 7: Gas Tax Collections Stall
Wisconsin Gas Tax Revenues, 1980-2013, $ Millions



- rose 22% during 1998-2003;
- rose a more modest 11% during 2003-08; and
- declined during 2008-13 (see Figure 5).

Had Wisconsin continued to index the gas tax after 2006, it would have generated an additional $735 million during 2007-13.

Part of this deceleration and decline is due to changing driving patterns. During 1998-2003, total vehicle miles traveled in Wisconsin rose 6%. During the ensuing five years, they dropped 4%. In fact, travel fell in three of these five years, including a more than 3% decline during recessionary 2008. Vehicle miles travelled rebounded in 2008-13, but the 4% increase was less than during 1998-2003.

A second factor in the diminishing importance of the gas tax is rising fuel efficiency. In 1998, cars and light trucks achieved an average of 21.6 miles per gallon (mpg). By 2010, the average had risen to 23.5 mpg. The 9% increase in fuel efficiency translated directly into less gas purchased and fewer gas taxes paid.

A third factor was the end of gas tax indexing in 2006. Wisconsin's gas tax was 9¢ per gallon in 1980. Legislative actions over the next several years raised the tax to 16¢ per gallon by 1984. Then, rather than continue legislated increases each year, lawmakers decided to index the gas tax; that is adjust it each April to reflect inflation. Along with two additional statutory changes, indexing raised the tax to 30.9¢ by 2006.

In December 2005, lawmakers repealed indexing, with the last increase occurring in April 2006. The tax has remained at 30.9¢

since. The tax increases due to indexing accounted for more than 40% of the rise in gas tax collections after 1984. Had lawmakers continued indexing after 2006, gas tax collections in 2013 would have been about $175 million higher than actual collections; they would have generated an additional $735 million during 2007-13.

One of the concerns with indexing was that it might push Wisconsin's gas tax significantly above other states. However, the Badger State's gas tax rate was already the highest in the country in 1985 due to the legislative increases in prior years; in 1980, it ranked 18th. During the indexing years, the state's gas tax dropped to as low as 11th (1995) and climbed back to 3rd in 2006. By 2012, it had fallen to 7th.

Vehicle Registrations Stagnate. While gas tax revenues comprise more than half of transportation fund revenues, vehicle registration fees account for another third. And with the exception of gains due to fee increases, these revenues have grown modestly of late.

During 2002-09, collections from vehicle registrations rose an average of 6.9% per year. However, that figure was driven by two fee increases during those eight years. In October 2003, the fee was raised 22% from $45 to $55. In January 2008, it was increased 36% to its current $75. During 2009-13, with no additional fee increases, revenues rose an average of just 0.5% per year.

Gas taxes and vehicle registration fees combined rose an average of 0.3% per year during the past five years.

Help From the General Fund. When all traditional transportation fund revenues are combined, growth during 2009-13 averaged only 0.8% per year. That led to the 2011-13 state budget supplementing the transportation fund with general fund dollars. The budget provided for an ongoing transfer of 0.25% of general fund taxes to the transportation fund beginning in 2013 (about $35 million). It also shifted provided for a one-time shift of $125 million in general fund taxes to the transportation fund.

Two fee increases during 2002-09 helped drive collections of vehicle registration fees higher by an average of 6.9% per year. With no additional fee increases since, collections rose an average of just 0.5% per year.

The 2013-15 state budget provided another "one-time" transfer of $133 million from the general fund. These provisions provide a temporary boost to transportation funding but do not address long-term revenue problems.

Can We Rely on the Feds? As mentioned, federal money comprises more than one quarter of the transportation budget. But the state cannot rely on the federal government to solve its transportation funding problems. With the exception of some federal stimulus funding in 2009 and 2010, federal transportation dollars to Wisconsin have remained largely unchanged since 2007. That year, they were $853 million. They reached $873 million in 2011, but fell to $851 million in 2013.

The underlying reality is that federal Highway Trust Fund is struggling. This summer it needed a temporary infusion of revenue from other sources. Federal gas tax revenues are expected to fall about $8 billion short of the amount of aid allocated to states this year. That could mean a 25% to 30% reduction in federal money flowing to the state transportation fund.

Moreover, the gridlock in Washington hinders finding a permanent solution. The national gas tax has not changed since 1993.

Similar to the Wisconsin story, rising fuel efficiency has slowed federal gas tax collections, helping to deplete the federal fund.

Borrowing? Because roads, highways, and bridges are capital investments that last for decades, the state borrows for some of the constructions costs. That is not unusual. During 1998-2003, borrowing was a fairly constant share of the state transportation budget—about 6%.

However, legislative solutions to state budget problems over the next several years changed that. The state faced significant budget holes during 2003 through 2011. One tactic used to balance the state budget was the shifting of gas taxes and vehicle registration fees to the general fund. During those years, $926 million was drained from the transportation fund.

To help offset the transfers, the state authorized additional borrowing. New borrowing reached nearly 22% of the transportation fund budget in 2011. Although it fell to 9.2% in 2013, that percentage was 50% higher than during 1998-2003.

The borrowing helped to keep the transportation budget funded. However, it had long-term implications for dollars available to pay for transportation in future years: Debt service costs have grown rapidly over the past several years.

During 1998-2002, debt service was fairly constant at about 7% of transportation fund revenues. With the additional borrowing in subsequent years, it increased to 10.2% in 2007. By 2013, debt service claimed nearly 16% of transportation fund revenues. That leaves fewer dollars for state highways and bridges or for local transportation assistance.

Rising Costs

What makes the revenue problem even more serious is the significant rise in the costs of maintaining existing or building new roads and bridges. For example, asphalt prices rose 131%, or an average of nearly 11% per year, during 2005-13. By comparison, the overall inflation rate was less than 20% during that period. Thus, even if transportation revenues kept pace with inflation, they would not have kept pace with the rising costs of transportation materials.

During 2009-13, vehicle registration fees increased an average of just 0.5% per year. When combined with gas taxes, the two primary transportation revenues rose an average of 0.3% annually.

A Funding Gap

Without changes to the status quo, state officials expect to have approximately $25 billion available for transportation funding over the next 10 years. A recent Wisconsin Transportation Commission identified several transportation spending scenarios. If spending were to remain at 2013 levels over that period, the state would be short $2 billion. Alternatively, the state could spend enough just to preserve the condition of the current infrastructure. It would not address congestion or the expansion of any part of the system. Under the current funding model, the state would be $5.8 billion short over the next 10 years.

Under another scenario, the state could keep all transportation services and conditions at current levels, including enough expansion to keep congestion levels stable. To do this, the state would need

$15.3 billion more than currently available.

The state could also be more aggressive in its transportation expenditures. In addition to doing everything from the above scenario, the state would address "public transport, airport, freight rail and commercial port systems,"

The transportation commission recommended something more than just preserving current infrastructure. Under their recommendation, the gap between spending needs and available revenues (the funding gap) approaches $7 billion.

The consequences of not solving the funding gap are dire. About 20% of the state highway system is currently rated as poor or worse. That percentage would more than double to 42%. Congestion would increase by 22%. With an economy as transportation dependent as Wisconsin's, the economic effects of doing nothing are likely lost jobs and their associated incomes.

SECTION IV: THE LOCAL SQUEEZE

As previously discussed, a shift in priorities between major program areas tended to squeeze out state-local transportation spending during 2000-11. But another shift was occurring in Wisconsin as well. Due largely to state budget problems, increased focus on property taxes, and slowing transportation revenues, local budgets generally and local transportation budgets in particular were scaled back. Budgets were further stressed by increases in the costs of salt, road-building and maintenance products, and gasoline.

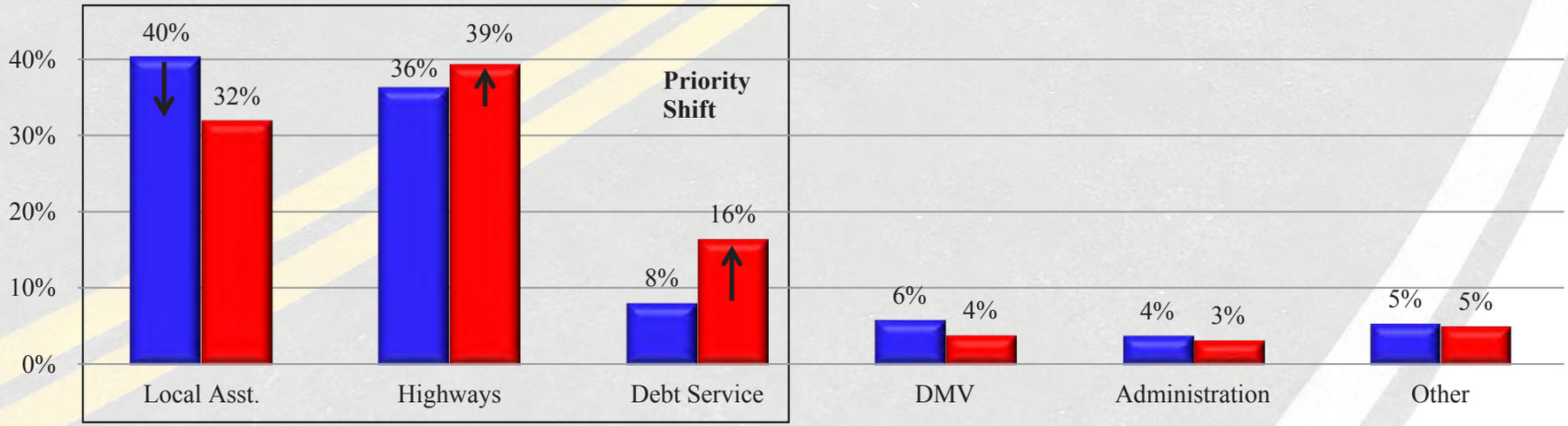
Local Revenues

Municipalities and counties generate revenues from a variety of sources. For municipalities, property taxes (44% of general revenues), state shared revenues (13%), and state transportation aids (6.3%) comprise nearly two-thirds of revenues. For counties, these three sources combine for about 45% of revenues. Each of these revenues has been either limited or cut over the past 15 years.

Transportation Aids. State transportation aids help cities, villages, towns, and counties pay for local roads and other transportation infrastructure. However, those aids have grown slowly since 2000. During 2000-13, local transportation aids rose an average of just 1.6% per year. If local capital assistance (support for rail, harbor, aeronautics programs, bicycle and pedestrian facilities, as well as local road and bridge projects) is included, the average increase drops to 1.4%. Moreover, local assistance declined in both 2012 and 2013; local capital assistance fell in 2011 and 2012.

Figure 8 highlights the shift that occurred over the past 14 years. In the 1999-2001 biennium, 40% of state transportation spending was local assistance, 36% was for state highways, and 8% was debt service. The 40% local assistance percentage was similar in 1995-97 and in 1997-99.

Figure 8: Highway Spending, Debt Service Claiming Increasing Share of Transportation Fund
Shares of Transportation fund Spending, 1999-2001 (blue) and 2013-15 (red)

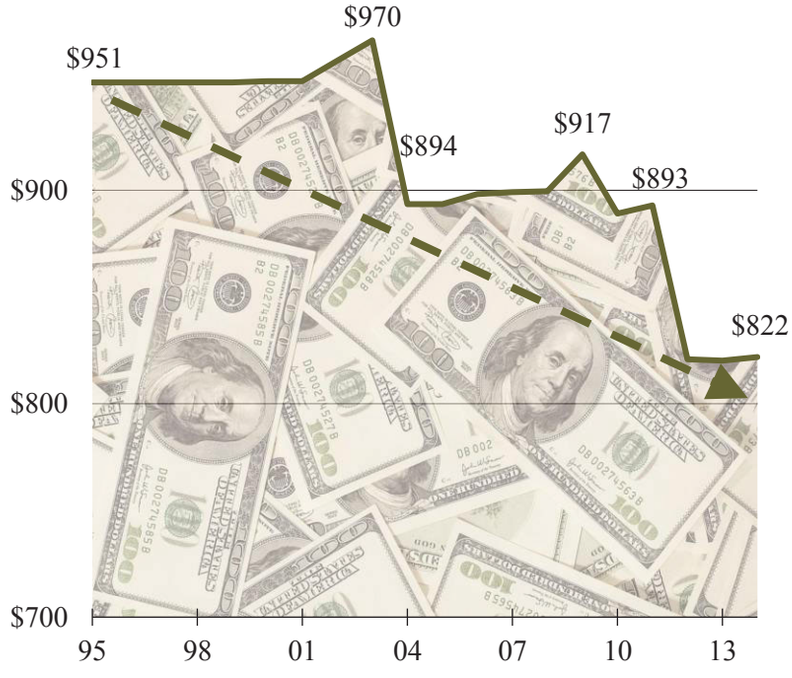


Over the ensuing seven budget cycles, the spending mix shifted considerably. In 2013-15, only 32% of transportation spending was aid to local governments. Spending on state highways claimed 39% of the total, and debt service 16%.

While transportation spending was 50% larger in 2013-15 than in 1999-2001, local assistance rose only 19% over that time. Spending on state highways climbed more than 63%. Had 2013-15 local assistance claimed the same share of transportation spending as it did in 1999-2001, it would have been $324 million (26%) higher during this biennium.

For local governments, state transportation aids are important to help fund infrastructure. However, they are only one piece, and a relatively small piece, of local transportation spending. General transportation aids are by far the largest component of local transportation aids; in 2013 they were more than half of all local transportation aids. Yet, this allocation reimbursed counties for less than 20% of their expenses; municipalities, 21%. If aids from the local road and bridge programs are added, state assistance pays for less than 30% of costs. The remainder is funded through property taxes, fees, or other revenue sources.

Figure 9: Shared Revenues Declining
Shared Revenue Payments, 1995-2014, $ Millions



During 2000-13, local transportation aids rose an average of 1.6% per year. If local capital assistance is included, the average drops to 1.4%. Moreover, local assistance declined in both 2012 and 2013.

A municipality or county faced with stagnant road aids has a couple of options. First, it can scale back its spending on local transportation infrastructure to reflect the limited state assistance. However, that deferred maintenance means higher maintenance or construction costs down the road. Recall that asphalt prices have risen more than 10% per year since 2005. Alternatively, it could fund its road plan with other revenues, typically property taxes or shared revenues. Shared revenues are unrestricted state aids; they can be spent on any local government service. For local governments, the bad news is that both property taxes and shared revenues have also been limited or cut.

Shared Revenues. At one time, shared revenues (also known as county and municipal aids) were a major revenue source for municipalities. In 1986, they accounted for more than 30% of general revenue.

However, shared revenues have been stagnant or declining since the mid-1990s. During 1996-2001, they were increased once, by 0.1%. After two 1% increases in 2002 and 2003, they were cut nearly 8% in 2004 (see Figure 9 on page 18).

Then, after several small increases after 2004, shared revenues were cut 3% in 2010 and another 8% in 2012. At $822 million, 2014 shared revenue payments are 15% below their 2003 peak of $970 million. They are nearly 30% below in terms of purchasing power, i.e., adjusted for inflation. In 2012, the most recent year for full municipal finance data, shared revenues accounted for only 13% of municipal general revenues.

Property Taxes. With declining shared revenues not a viable option to replace state transportation aids, local governments might look to property taxes. However, beginning in 2006, lawmakers capped increases in property taxes for municipalities and counties.

During 2000-05, total property tax levies rose an average of 5.7% per year. Both municipal (5.6%) and county (5.8%) levies rose at similar rates. However, during those same years, total state personal income rose an average of 4.5% per year. With property taxes growing faster than incomes, lawmakers sought ways to bring the two back in line.

The 2005-07 state budget placed new restrictions on municipal and county property taxes. In 2006 and 2007, they were allowed to increase by the greater of 2% or the percentage increase in property values due to new construction. The former percentage was changed in subsequent budgets to: 3.86% for 2008; 2.0% for 2009; 3.0% for 2010 and 2011; 0% for 2012-15. With new construction modest during and after the recession, local property tax increases were small.

The impact on municipal and county levies is stark. During 2005-11, growth in municipal levies slowed to an average of 3.7% per year; counties, 3.2%. However, over the past three years, with increases only allowed for new construction or by voter approval, levy growth slowed further, to an average of 1.7% for municipalities and 1.0% for counties.

Increased transportation costs, slow-growing transportation aid and property taxes combined with declining shared revenues leave local governments with few options to fund transportation needs.

Increased transportation costs, slow-growing transportation aids and property taxes combined with declining shared revenues leave local governments with few options to fund transportation needs and make it more likely that they defer needed maintenance.

Moreover, tight revenues limit local governments' ability to react to situations outside their control. Winters with above-average snowfalls are one example. Overtime from snow plowing combined with salt and sand costs can quickly drain local transportation budgets.

Local Spending

With revenues tight of late, local spending has slowed with transportation spending among the hardest hit. During 1990-2000, municipal spending rose an average of 5.4% per year. Over the subsequent five years, average annual growth slowed to 3.9%. Then, during 2005-12 when levy limits were in place, spending slowed further to an average of 2.4% per year.

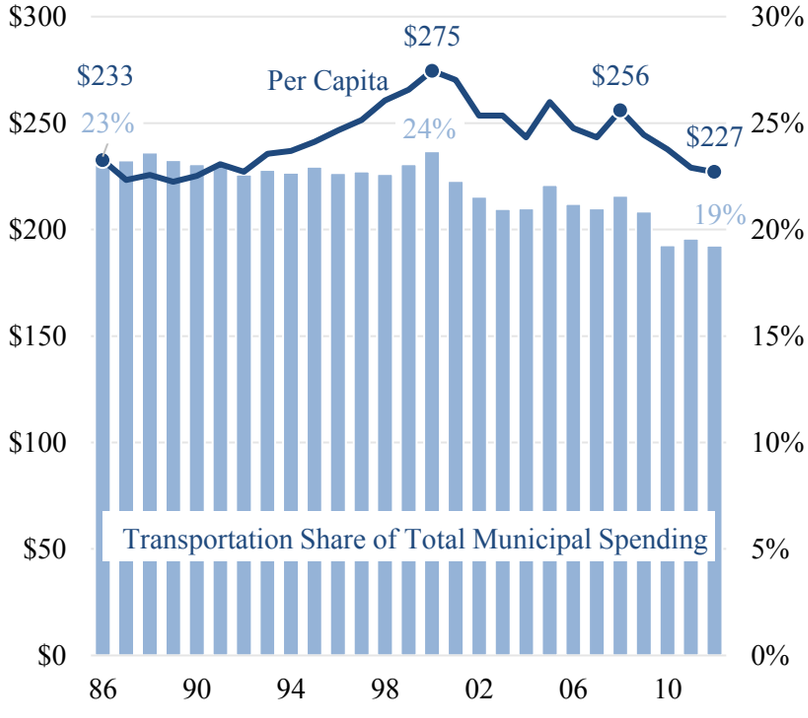
While local transportation spending rose faster than other spending during the 1990s (5.7% average vs. 5.4% for total), it has lagged

since. During 2000-05, municipal transportation spending rose an average of 2.4% per year; during 2005-12, just 0.5% per year.

When population and inflation are accounted for, spending has generally declined since 2000. In that year, real per capita spending was $275 (see Figure 10). It declined to $243 by 2007, and was at $227 in 2012. In 2000, about one dollar of every four of municipal expenditures was for transportation (see bars in Figure 9). In 2012, less than one in five was.

Wisconsin's Shift Unusual. National figures from the U.S. Census Bureau show Wisconsin is somewhat different in its approach to transportation spending, and the "local squeeze" is somewhat unusual.

Figure 10: Transportation Spending Lags
Per Capita Municipal Transp. Expenditures Adj. for Inflation, 1986-2012



In 2000, about one dollar of every four of municipal expenditures paid for transportation. Due to limited revenue growth in subsequent years, cities and villages shifted spending to other priorities. In 2012, less than one in five dollars of spending was transportation-related.

Traditionally, Wisconsin transportation spending has been more local-oriented than other states. For example, in 2000, local highway spending here averaged $302 per capita, more than double the U.S. average and 3rd highest nationally (see Table 4 on page 21). State highway spending averaged $206 per capita, less than the national average and 37th among the states.

One of the reasons for Wisconsin's high rank on local spending is the extent of our local road system generally, and the fact that it is mostly paved. In 2011, Wisconsin had more than 18 miles of local roads per 1,000 residents, the 15th highest amount nationally. However, most of our roads are paved. We have about 15 miles of paved roads per 1,000 residents, fifth highest among the states.

The state-local spending pattern has shifted as the state's local transportation spending has slowed. The right side of Table 4 highlights the change. During 1993-2000, per capita state transportation spending rose slightly faster than local spending (5.7% per year vs. 5.3%). Nationally, the pattern was flipped, but during this period at both the state and local levels, spending growth here outpaced the U.S. Wisconsin ranked 22nd in local spending growth and 16th at state spending growth.

That changed after 2000. While state transportation spending slowed to an average of 4.1% per year, local spending growth dropped to an average of 0.6%. Wisconsin ranked 12th in state highway spending growth during 2000-11, but 48th in local spending.

Summary

The data paint a fairly clear picture. Wisconsin has a transportation funding problem. It pays for much of its transportation needs with revenue sources that are not growing, while expenses for gas, salt, and road-building and maintenance supplies rise. However, the funding issue for local governments is even more dire. Many of their revenue streams are now controlled by the state. Shared revenues and local transportation assistance are determined during the state budget process. More than 10 years of state budget problems that included temporary fixes have limited or cut these aids. The problem is further exacerbated by state-imposed property tax limits in place since 2006.

Table 4: Shifting Priorities
State vs. Local Transportation Spending,
Wis. and U.S., Avg. Ann. Changes, 1993-2011

	P.C. Amount			Avg. Annual Ch.		
	U.S.	Wis.	Rk.	U.S.	Wis.	Rk.
			Local			
1993	$103	$210	2			
2000	141	302	3	4.7%	5.3%	22
2011	197	325	7	3.1%	0.6%	48
			State			
1993	164	139	45			
2000	222	206	37	4.4%	5.7%	16
2011	298	322	28	2.7%	4.1%	12

Wisconsin has more than 18 miles of local roads per 1,000 residents, the 15th highest amount nationally. And most of our roads are paved: We have about 15 miles of paved local roads per 1,000 residents, fifth highest among the states.

These figures highlight a precarious situation for local governments here. State actions on shared revenues, local transportation aids, and property taxes have greatly limited options to pay for local transportation needs. Next we lay out some general funding principles, followed by some options to fund transportation in Wisconsin, with a focus on local funding options.

SECTION V: FUNDING PRINCIPLES

Prior to outlining solutions to Wisconsin's transportations funding gap, it is useful to consider some principles that can be used to evaluate alternative revenue options. A 2007 report from the National Conference of State Legislatures' (NCSL) 2007 report is a good starting point.

NCSL listed several principles of a high-quality state revenue system. Although meant to assess a state's overall revenue system, these guidelines can be used to evaluate various approaches to transportation funding.

Complementary

First, the elements of a revenue-generating system should be complementary, rather than contradictory. Of particular concern is how state and local elements work together. In Wisconsin, local governments do the majority of transportation spending, but the state raises much of the revenue. This dichotomy creates tension, dependence, and unpredictability.

Reliable

Any funding mechanism should be stable and predictable over time. In other words, if one revenue source is highly sensitive to economic conditions, it should be balanced with another less vulnerable to the vagaries of the economy. A revenue system should also be sufficient to pay for desired services.

Balanced

A revenue system should be balanced, relying on a variety of funding sources. Depending too much on one revenue source can lead to funding shortages should changing conditions negatively impact that source. Part of Wisconsin's current trouble is the lack of a balanced system; heavy reliance on the gas tax leaves us vulnerable to technological advances; e.g., increased fuel efficiency.

Responsive to Interstate Competition

Care must be taken to ensure that a revenue system does not create "tax islands." Thus, we must be cognizant of how transportation revenues are raised, how they are spent, and the impact of both on economic competitiveness. Furthermore, if a revenue system has a significant local component, awareness of the impact on municipal, county, or regional competitiveness should also be considered.

Facilitates Taxpayer Compliance

A revenue system should avoid burdensome paperwork and regulations. Additionally, taxpayers should consider the system "fair." These features encourage taxpayer compliance and minimize enforcement costs.

Accountable

According to NCSL, "tax laws should be explicit, not hidden." Any changes to the revenue system should be well publicized to encourage debate. Although indexing the gas tax to inflation helped make Wisconsin's transportation funding system more reliable, it also made it less transparent.

Equitable

A revenue system should impose similar tax burdens on taxpayers in similar situations. It should also recognize "ability to pay," and avoid placing more of a tax burden on low-income households than on middle- or high-income households.

SECTION VI:
SOLVING THE GAP: A STATE APPROACH

Wisconsin has several options for "solving" its transportation finance problems. The most obvious is to maintain the funding framework in place but increase current taxes and fees, or supplement them with new ones. Ideally, this framework would allow state transportation aids to grow sufficiently to meet local needs.

Alternatively, the state could continue to fund its own spending via the Transportation fund and provide local governments with the tools to pay for their own particular needs.

The Status Quo, Only More

As outlined in the 2013 Transportation Commission (commission) report, the state has several options to solve its transportation funding problem, including higher gas taxes and imposing one or more new transportation taxes or fees. The following is a menu of options the state has available to fix the transportation funding gap.

Gas Tax Hike? All states impose a gas tax. At 30.9¢, Wisconsin's is sixth highest nationally. States with higher tax rates are Pennsylvania (40.7¢), California (39.5¢), North Carolina (37.5¢), Washington (37.5¢), and Rhode Island (32.0¢). Among neighboring states, Wisconsin's rate is the highest. In Michigan and Illinois, a gallon of gas is taxed at 19¢; in Iowa, 21.0¢, and in Minnesota, 28.5¢.

The commission recommended a 5¢ per gallon increase to generate an additional $1.59 billion over 10 years. The increase would move Wisconsin's rate up one spot to fifth highest among the states. However, many states are dealing with transportation funding issues making rate hikes elsewhere likely.

Raising the gas tax has several advantages. First, it is familiar: Drivers already pay the tax; it is not something new. Second, there are no implementation costs, as opposed to some of the other alternatives that have large start-up costs. Finally, continued use of the tax ties the revenue source to road use, a feature that economists and public finance experts generally advocate.

Wisconsin currently has the sixth highest gas tax nationally. A 5¢ per gallon increase would generate an additional $1.59 billion over 10 years and would move the state's rank to fifth.

The gas tax also has disadvantages. First, raising the tax rate is a temporary fix. The increase would initially generate 16% more revenue. However, collections would subsequently grow slowly or even decline as vehicles continue to become more fuel efficient as mandated by federal law. Wisconsin would likely confront the same funding issues again in the future. Second, the gas tax is often considered to be regressive; i.e., it affects low-income families more than high-income ones.

Rather than a one-time increase in the tax, the state could return to indexing the tax as several states do. Wisconsin indexed its rate to the consumer price index during 1985-2006, but other indexing options are also available. For example, Kentucky, Nebraska, and North Carolina adjust their rate based on the average wholesale gas price. California ties its rate to the retail price.

The commission estimated that a return to indexing combined with a "catch-up" adjustment to reflect inflation since 2006 would increase the tax rate to 37.9¢ per gallon by 2015. At that rate, Wisconsin would have the third highest gas tax in the country. The in-

crease would boost gas tax collections by 23% (about $211 million). Moreover, indexing would help collections grow over time.

One criticism of indexing is that it could push the state tax significantly higher than in other states. However, that was not the case during Wisconsin's 20-year experiment with indexing, as other states raised their taxes during this period.

The state's gas tax was 18th highest in 1980. Legislated increases over the next several years moved it up to number one in 1985. However, during the ensuing years, it dropped to as low as 11th in 1995, and was 7th highest when indexing ended. Rate increases adopted here during 1985-2006 were not unusual. Our gas tax rose 54.5%, less than 20 other states.

Sales Tax on Gasoline. Nine states, including neighboring Illinois and Michigan, impose a sales tax on gasoline purchases. While the commission did not recommend this, it estimated that applying Wisconsin's 5% sales tax to fuel purchases would generate about $530 million in the first year. Were gas prices to rise an average of 2% per year, it would generate $5.8 billion over 10 years. Moreover, the optional 0.5% county tax would generate additional revenues that could be directed to county transportation needs.

This approach, too, has advantages and disadvantages. Among the advantages are low implementation costs and public familiarity. In addition, it upholds the "user fee" principle—those who use the service (roads) the most, pay the most. Collections would also keep pace with inflation and rising transportation input costs. Plus, a sales tax on fuel could fund nearly all of the 10-year $6.8 billion funding gap.

One drawback to this approach is that gas prices can be volatile and increased fuel efficiency will limit revenue growth. Finally, the sales tax is considered regressive; adding gasoline to the sales tax base would exacerbate this problem.

Applying Wisconsin's 5.0% state sales tax to gasoline purchases could generate $530 million in the first year. Were gas prices to rise 2% per year, it would generate more than $5 billion over 10 years, filling nearly all of the projected $6.8 billion shortfall.

Registration Fees. States also impose fees to register vehicles. Some also permit local registration fees.

State-by-state comparisons of registration fees can be difficult, since states vary in how they are imposed. Like Wisconsin, some assess a flat fee. Others charge fees based on vehicle age, value and/or weight. The most common feature used to calculate registration fees is weight (18 states).

According to DOT, Wisconsin's registration fees are the lowest in the region. For a relatively new mid-sized sedan, 2012 fees ranged from $99 in Illinois to $307 in Minnesota (see Figure 11 on page 25). For a more expensive SUV, fees ranged from $99 in Illinois to $460 in Minnesota.

When transportation fees are added to gas taxes, the total burden in Wisconsin is relatively modest. Gas taxes and fees totalled $254 for the sedan and $322 for the SUV. Due to poorer gas mileage, the SUV owner pays more in gas taxes. For both vehicle types, owners in Minnesota pay the most, followed closely by those in Iowa.

Increasing vehicle registration fees is another alternative to addressing the transportation funding gap. Wisconsin's last fee change

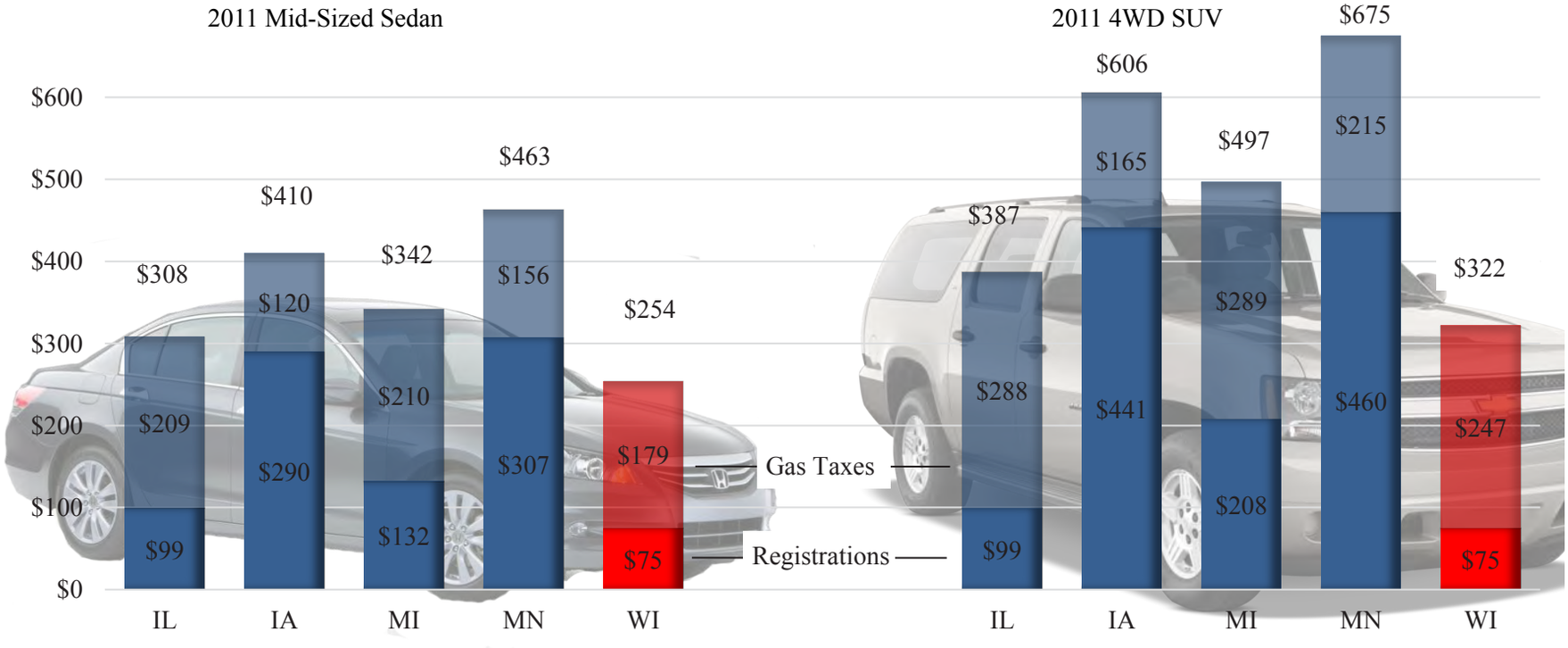
was in 2008 when fees were increased 36% from $55 to $75. For every $1 increase in these fees, approximately $4.4 million is generated annually. Thus, increasing the fee to $100 would yield about $110 million per year, or more than $1 billion over the next ten years.

Like the gas tax, a registration fee can be indexed for inflation. The commission estimated that over 10 years, inflation adjustments would increase the fee from $75 to $90. In the first year, it would raise a relatively modest amount ($15.7 million) If the fee were raised and indexed, it could raise significantly more.

Owners of heavy trucks do not pay a fixed registration fee. Rather, they are charged based on truck weight. Heavier vehicles do more damage to roads, and thus bear a larger share of resulting costs. For example, the fee for a truck weighing 4,500 pounds or less is $75; the fee for the heaviest trucks is $2,560. The commission recommended a 73% increase in registration fees for heavy trucks weighing more than 8,000 pounds, estimating this would generate about $850 million over 10 years.

Alternatively, Wisconsin could shift to a value-based fee, or a fee based on some combination of value and weight. The amount of revenue generated would depend on the program design.

Figure 11: Wisconsin Transportation Taxes/Fees Competitive
Estimated Gas Taxes and Vehicle Registration Fees for Two Vehicles, July 2012



Tying the registration fee to the value of the vehicle would recognize differing abilities to pay among drivers. Those with higher incomes tend to purchase more expensive vehicles and would pay higher registration fees. A system based on vehicle weight would shift more of the burden to those vehicles doing the most damage to the roads.

Vehicle Miles Traveled. Rather than raise current taxes and fees, the state could consider broadening and increasing the reliability of the funding base by using alternative revenues. One possibility is a tax or fee based on vehicle miles traveled (VMT). Several states, including Iowa, Oregon, Washington, and Minnesota, have considered a VMT, though not on a large scale.

A VMT approach could result in greater equity, since those with higher incomes tend to drive more than those with lower incomes. A 2009 federal study showed households with incomes under $10,000 made an average of 2,100 vehicle trips (commuting, shopping, etc.) per year. Middle-income households averaged over 3,000 trips, while households with incomes above $80,000 averaged more than 4,800 trips.

Heavy trucks are much harder on state and local roads than are passenger vehicles. Available technology makes a truck VMT feasible and a viable alternative that should be considered as a part of any funding package.

A 2011 study in New York showed that current GPS technology used in the trucking industry worked to collect sufficiently-detailed data on vehicle miles driven. The New York study also found that collection costs, including implementation costs, of a truck-based VMT were higher than for motor fuel taxes, but less than for registration fees. The authors did not study a car-based VMT.

Truckers who participated in the Empire State study were intrigued by the VMT and recognized its value, as long as the system remained "simple." They also supported VMT charges for cars.

A vehicle miles traveled (VMT) tax has been studied in several states. At a penny per mile, with some exemptions for low- and high-mileage drivers, the tax could generate about $2.3 billion over 10 years.

That said, surveys have shown that the public, concerned about privacy, is wary of technology that tracks travel. Many citizens do not want to give government the ability to track personal travel patterns. The Wisconsin Transportation Commission considered a "high-tech" VMT for Wisconsin. However, members believed that (1) there was too much uncertainty surrounding the technology of future systems: (2) a VMT lacked sufficient public support; and (3) there were significant implementation costs associated with the VMT approach.

However, a VMT can be implemented without using the latest technology, as the commission recognized. Instead of tracking mileage using GPS technology, it could be tracked manually using odometer readings. Because miles traveled generally rise, albeit slowly, over time, collections should grow.

The commission recommended a penny per mile VMT for passenger vehicles. The first 3,000 miles would be exempt from the tax, easing the burden on low-mileage drivers and crudely accounting for out-of-state driving by residents. Additionally, mileage over 20,000 would be exempt to ease the burden on high-mileage drivers. The tax would not apply to heavy trucks. This

"low-tech" VMT would generate about $2.3 billion over 10 years. For the "typical" person driving 12,000 miles per year, the annual cost would be about $90, assuming a 3,000-mile exemption.

Tolls. Although toll roads have historically been anathema to Wisconsinites, they have generated increasing interest as discussion of Wisconsin's funding dilemma has grown. In a recent survey from UW-Milwaukee, 31% of respondents identified toll roads as their most-preferred option for tackling the Transportation fund shortfall.

Tolling is not without problems. Up-front costs are significant. Federal law and regulations also remain an obstacle, though there has been recent talk of easing them. And Wisconsin's strong secondary road system could make avoidance of a toll way system easier.

Impact on Local Governments

State leaders have a relatively large menu of options for addressing Wisconsin's transportation finance problems. Of course, the alternative is to scale back spending to match revenues. But this approach would leave local governments asking how their transportation needs would be met.

Will Local Investments be Maintained? If one assumes that state lawmakers approve a future funding package that "fixes" the state's transportation funding shortfall, that would appear to be good news for local governments. They might expect state assistance for local transportation projects to grow with rising transportation revenues.

However, history renders that assumption questionable. Even with additional funding, transportation revenues can be somewhat volatile. During economic downturns, miles traveled tend to fall as some residents lose their jobs. Others travel less due to economic uncertainty. As a result, gas tax revenues lag. That would not change if a VMT were enacted.

The state could replace those "lost" revenues, as it did during the last recession, by borrowing to maintain existing spending trends. However, as noted, transportation debt service is already high; borrowing to replace "lost" tax revenues would further add to debt service costs, which would crowd out future transportation spending. In other words, Wisconsin would fund current needs at the expense of future ones.

State government has a relatively long history of fixing budget holes by reducing aids to local governments. The history of shared revenues and recent cuts to local school aids are examples.

Alternatively, the state could temporarily reduce transportation spending until the economy and tax collections recover. State government has a relatively long history of addressing its deficits by reducing aid to local governments. For example, in the spring of 2001, with the state facing a looming deficit, then-Governor Scott McCallum proposed significant cuts to shared revenues and elimination by 2004. Although this plan was not enacted, it is clear that shared revenue has been cut over the past 15 years to address persistent biennial deficits (see Figure 8 on page 16).

A recent history of school aids offer a similar story. After 1996, state law required the state to provide two-thirds of state-local school revenues. In the years following, school aids rose proportionately with costs. However, persistent state budget deficits led to repeal of the two-thirds requirement in 2004. Since then, school aids have risen 1% or less in three years (2004, 2008, and 2011) and were cut in both 2010 and 2012.

These recent examples should raise concerns about the reliability of local transportation aids, even if the state were to adopt transportation funding reforms. Recent experience shows that any slowdown or reduction in state transportation revenues puts local transportation assistance at risk.

Local transportation funding problems are not limited to state transportation aid. Municipalities and counties also fund streets, roads, and bridges with property taxes and shared revenues, which have in one way or another been limited.

If a state funding package were adopted, and if local transportation aids rose adequately, local transportation budgets would benefit. However, that benefit would be at least partially offset by stagnant or declining shared revenues and state-mandated limits on property tax growth. Relaxing local property tax limits over the next several years seems unlikely.

Is a Funding Package in the Cards? A second question for local officials is: Will a state transportation funding package be signed into law? Without one, they can expect continued pressure on local aids and further difficulty funding local transportation needs.

Recent history suggests not. Since 2010, the focus of both the governor and legislature has been on tax cutting. Over the past two biennia, lawmakers have cut state-local taxes by $1.2 billion. One might question whether there is the will to find new revenues to fully fund our transportation needs.

SECTION VII:
TRANSPORTATION FUNDING: A LOCAL APPROACH

If one concludes—as history and rhetoric both suggest—that local governments can no longer rely on state officials to maintain their past commitments to aiding local transportation needs, then the only real alternative to the status quo would be to acknowledge eroding state involvement in local transportation funding and give local governments more revenue options to meet their transportation needs. Alternatives are outlined below.

Revenue Sources

Wheel Tax. Local governments have a transportation revenue source available to them, the wheel tax. Section 341.35 of the Wisconsin State Statutes allows towns, villages, cities, and counties to impose a registration fee on cars and passenger trucks domiciled within the locality. The fee, often called a "wheel tax," is "piggy-backed" on the state vehicle registration fee. All revenues generated by a wheel tax must be used for transportation-related expenditures.

The list of governments that have imposed a wheel tax is short. Currently, the cities of Beloit, Janesville, and Milwaukee do so, as does St. Croix County. Until recently, Mayville also imposed a wheel tax. The city of Sheboygan ended its tax in 2006; Amery did so in 1991; and Marathon County ended its in 1988.

State law does not limit the fee amount, but $10 has been the most common. Milwaukee's is currently $20 and Amery's was $5. Collections are not insignificant. In 2012, wheel tax collections in Janesville, Beloit, and Mayville were between 14% and 19% of state general transportation aids; in Milwaukee, they were 27%.

Although the number of governments using the wheel tax is small, recent collections—from July 2012 through June 2013—in these places can be used to estimate possible revenues elsewhere. For places with a $10 fee, collections ranged from $7.31 per capita in Beloit to $9.77 per capita in Mayville. In other words, the number of registered vehicles per capita in these communities ranged from 0.73 to 0.98. On average, collections averaged $8.35 per capita in these communities.

Municipalities and counties currently have the ability to levy a wheel tax to help pay for transportation. Only three cities and one county impose one. If every municipality imposed a $10 wheel tax, about $44.2 million could be generated to fund local transportation.

Milwaukee has a $20 fee but collected only $10.51 per capita because the city registered only 0.53 vehicles per capita. Poverty there is high, and many families are either without a car or have only one. In higher-income areas, families have multiple vehicles per household.

Statewide, 2012 passenger vehicle registrations totalled 4.42 million, or 0.77 per capita. If every municipality imposed a $10 wheel tax, collections would total $44.2 million. Counties could also impose the fee and generate the same amount.

Comparing these figures to other local transportation finance figures is instructive. In 2012:

- Municipalities spent $1.3 billion on transportation, so a $10 wheel tax could cover about 3.4% of expenditures;
- Counties spent $532.8 million on transportation. A $10 wheel tax could cover 8.3% of expenditures;

- State highway aids to municipalities were $349.2 million; and
- State highway aids to counties totalled $117.2 million.

On average, an $80 wheel tax would generate about the same amount municipalities receive in state highway aids. For counties, a $27 tax would accomplish the same. While greater use of the wheel tax can help lessen local funding issues, a comprehensive approach to local transportation funding would require additional revenue.

Personal Property Tax. The state could also subject vehicles to the local property tax. In some ways, this is simply a twist on the local wheel tax; rather than a fixed fee, the amount paid would be base on both the vehicle's value and the local tax rate.

This is currently done in Mississippi where vehicles are registered locally. Owners pay a fixed state fee in addition to a local fee (property tax) that depends on the vehicle's value, age, and local property tax rate.

One advantage of a property tax approach is that it is income tax deductible. A drawback is that non-profits and governments do not pay property taxes. That issue could be resolved by keeping the fee value-based, but have a maximum rate set by the state.

In Mississippi, a new vehicle's value is the manufacturer's suggested retail price (MSRP) at the time of purchase. The value depreciates over 10 years but cannot fall below a specified minimum value. The original value and vehicle identification number (VIN) are entered into a database that is used by local governments to annually determine the vehicle's value.

In 2014, Wisconsin's average city tax rate (municipal purpose only) was $8.58 per $1,000 of value. If that rate were applied to a new $30,000 vehicle, the local registration fee would be $257. The average village rate was $5.80 resulting in a fee of $174 on a $30,000 vehicle. In towns, the average fee would be $66. By comparison, it would be $428 in the "typical" Mississippi county.

Currently six state authorize local gas taxes; Wisconsin is not among them. If the state were to allow local governments to impose such a tax, each penny would generate about $32 million.

However, mimicking the Mississippi system to fund transportation here could be problematic. In 2013-14, seven Wisconsin towns had negative municipal rates; i.e., they generated enough revenue from other sources that they were able to subsidize resident's school and county property taxes. Another 17 had no municipal levy, and 103 municipalities had property tax rates under $1 per $1,000 of value. Sixty-five municipalities had tax rates over $10. Thus, some municipalities would not be able to generate revenues using this method, while others would generate significant transportation dollars.

Instead, a "local transportation tax rate" could be set legislatively, allowing all municipalities and/or counties to generate transportation revenues. How much depends on the system's design.

For example, suppose new cars are taxed on MSRP. Vehicles are depreciated over 10 years, but cannot fall below $2,000. Assuming a tax of $5 per $1,000 (0.5% of value), about $220 million would be generated. The purchaser of a new car listed at $30,000 would pay $150; owners of vehicles older than 10 years would pay $10.

At $15 per $1,000, that same new car buyer would pay $450 and the owner of the older vehicle would pay $30. However, the higher fee could generate almost $660 million for local transportation. For perspective, 2012 municipal transportation expenditures were $1.3 billion. Of that, $463 million was funded with a combination of state aid, federal aid, and user fees and charges. The remaining $840 million was funded with property taxes or other general revenues

Local Gas Tax. A third local funding option would be an add-on local gas tax. Currently, six states authorize local gas taxes: Alabama, Florida, Hawaii, Illinois, Nevada, and Oregon. Wisconsin allows very few local option taxes, and a local gas tax is not among them.

In 2012, about 3.2 billion gallons of gas were sold in Wisconsin. At 30.9¢ per gallon, the state gas tax generated just under $1 billion. Each gas tax penny generates about $32 million. In other words, if all municipalities imposed an additional 1¢ gas tax, they would collect about as much revenue as a $7 vehicle registration fee.

However, as with the state gas tax, local collections would not grow over time as cars become more fuel efficient. For a local gas tax to be a viable long-term source of transportation revenues, it would likely have to be indexed for inflation.

Local Sales Tax. Although the tax is not related to transportation, another option would be a local sales tax. This is not unprecedented in Wisconsin. The 2009-11 state budget authorized creation of regional transit authorities (RTA) funded with a sales tax of not more than 0.5%. The 2011-13 state budget dissolved all Wisconsin RTAs. If all municipalities enacted the tax, it would generate about $450 million annually.

This would have the benefit of familiarity and few if any startup costs. However, the sales tax is broad and not related to transportation. That said, the property tax currently pays for more than half of all local transportation spending.

Beyond localism: Mutually beneficial cooperation

While each of the revenue sources discussed here—both existing and hypothetical—can help solve the transportation funding dilemmas that local governments increasingly face, they are not a panacea. First, as clearly demonstrated, continuation of the last decade's band-aid approaches to state transportation finance has made funding prospects for municipalities and counties more uncertain and more unreliable.

Second, as long as the "users should pay" principle that served transportation so well for so long is increasingly ignored in favor of borrowing or reliance on general revenues, such as state income and sales taxes, Wisconsin's transportation infrastructure will continue to be at risk.

That is even more true for local governments than the state. With strict, state-imposed limits on property taxes, local officials must increasingly sacrifice spending on street maintenance, plowing, lighting, and construction to fund other priorities. Recent evidence is compelling. During 2008-12, in the state's 244 most populous cities and villages, spending on police and fire services rose from $356 to $375 per person. Spending on street maintenance declined from $121 to $107 per person.

Has the time come to consider seriously and responsibly alternate approaches to transportation finance at the local level that would move beyond existing municipal boundaries? In addition to those above, several additional reasons are compelling. First, it goes with-

out saying that municipal and county boundaries are artificial, the product of history, surveyors, turf battles, and whim.

Second, as with many private and public services, scale economies exist in local transportation spending. Consider that, in 2012, cities and villages with 3,000 to 4,000 people spent almost $130 per person on streets, while those with populations over 30,000 (other than Madison and Milwaukee, excluded for their uniqueness) spent only $97 per capita, a difference of almost 25%, even though one would expect more traffic volume in a larger community.

Third, as mentioned, research shows that upgraded transportation infrastructure can have positive economic impacts locally. However, whether these benefits are positive or negative, they do not respect civil boundaries; they "spill over" to nearby communities. A regional approach to planning, funding, and providing transportation might minimize some of these negative externalities, while maximizing the positive.

Finally, regional approaches, by pooling tax base and revenue sources, would likely lessen property tax rate disparities that now exist.

With an eye on avoiding forced creation of state-imposed geography or institutions, what is outlined below is a future approach to delivering local transportation services that is cooperative and flexible, yet strategic and potentially sustainable: Local transportation cooperatives.

A broad-brush, conceptual look at how such a cooperative might be organized, governed, and funded follows. It is worth noting that precedents, such as CESA buying/service delivery regimes that facilitate cooperation among school districts, already exist.

1. A regional transportation cooperative would consist of multiple municipalities, all municipalities within a county, or a group of counties. A minimum service area in terms of population or area would be specified by law.

2. A cooperative could be formed if local government bodies or the electorate in each community (or county) approved a contract developed jointly by governmental entities seeking to participate. The contract would cover organization, governance, funding, budgeting, and service provision. All identified (and ideally all) transportation funding and service delivery would be handled by the cooperative. Transportation would be a shared, rather than a unilaterally delivered, service.

3. The cooperative would be governed by a policy-making board consisting of elected officials selected by each participating municipality and/or county. Representation would be based on population. The board would be authorized to engage an executive director, who in turn would have day-to-day management authority. The board could approve use of one or more special revenue sources designated by state law. Should any local property tax dollars continue to be used, they would be budgeted by the cooperative, levied and collected by the participating local unit, and forwarded to the cooperative, as is now done with counties and school districts.

4. Ideally, new transportation revenue sources would be sufficient to completely replace property taxes used for transportation. The reduction in general property taxes would be deducted from state-imposed levy limits. Thus, the change would be revenue neutral initially.

To illustrate, one possible revenue package might allow use of a local sales tax up to 0.5%, plus a vehicle property tax equal to $20

per $1,000 of value. While this particular package would generate sufficient dollars statewide to replace all property taxes used for transportation ($1.3 billion to replace $840 million), it would always be sufficient in each individual cooperative region.

Consider, for example, a hypothetical cooperative of all municipalities in St. Croix County. In 2012, transportation spending totalled $40 million, state and federal aids and various transportation user fees and charges totalled $17.5 million, and property taxes used to fund transportation totalled $22.5 million. A levy of $20 per $1,000 on the value of all passenger vehicles would have generated an estimated $14.5 million and a 0.5% regional sales tax another $5.5 million. Thus, these two revenue sources would have yielded about $20 million in 2012, or $2.5 million less than the amount of property taxes used by those municipalities for transportation.

5. Local governments would be encouraged to act regionally through incentives. For example, if state transportation aids remained at current levels, lack of aid growth would encourage local governments to form cooperatives in order to access the new revenue sources determined by statute.

Another example of an incentive might allow local governments to "capture" a percentage of otherwise reduced property taxes. To illustrate, if new transportation revenue replaced $1 million of property taxes, only $900,000 might be subtracted from the local levy limits rather than the full $1 million. There could also be a state bonus incentive subtracted from the state aid appropriation that would be paid to cooperatives to encourage municipalities and/or counties to cooperate.

6. *Mechanics.* With specific regard to a local vehicle property tax if implemented, DOT would annually provide local governments with a database of all vehicles in their communities with their associated assessed values as depreciated by DOT. The vehicle tax would be placed on the property tax bill. Renters would get a property tax bill, but for their vehicle only.

SECTION VIII: SUMMARY

More than nearly any other state, Wisconsin's economy depends on quality transportation infrastructure. Three transportation-dependent industries—manufacturing, agriculture, and trucking—comprise a greater share of employment here than in any other state save Indiana.

Moreover, many parts of the state rely to a large degree on tourism for economic development. State and local roads and highways provide easy access to these areas. Thus, our roads, highways, and other transportation infrastructure cannot be ignored if Wisconsin's economy is to grow over the next decade or more.

However, Wisconsin has a transportation funding problem, something that state officials have known of for years. The Badger State relies disproportionately on the gas tax—a revenue source with little capacity to grow—to fund its transportation needs. Once adjusted annually for inflation, the gas tax rate has been unchanged since 2006. With miles travelled changing little and improved vehicle fuel economy, collections have stagnated over the past six years, and growth prospects are not encouraging. Without a change, the state would not be able to maintain its current transportation investment. In fact, with asphalt prices rising significantly each year, disinvestment would occur over the next ten years.

Local governments are also in a bind because they rely on state aids to help pay for local roads. However, over the past 15 years, a shift in state priorities away from local assistance adversely affected local transportation budgets. During 2000-13, state transportation assistance to local governments rose an average of only 1.4% per year.

Compounding the problem has been a significant decline in state shared revenues—state aid that local governments can use for any purpose. State limits on property tax levies have further squeezed local budgets. Local governments continue to fund police and fire protection, but they have fewer dollars to allocate to other areas, including transportation. Where transportation spending averaged 24% of municipal spending in 2000, it averaged only 19% in 2012.

Yet, local governments currently have few available tools with which to address transportation funding. Their only option is a local wheel tax.

Even if the state were to "fix" the transportation fund with higher gas taxes, VMT taxes, or value-based registration fees, local governments would remain subject to restrictive property tax limits and stagnant or declining shared revenues.

Roads and highways do not stop at city or county lines. Rather, transportation infrastructure should be viewed at a regional level. Allowing local governments to create regional transportation cooperatives with access to additional revenue sources can go a long way toward improving local transportation infrastructure.

The cooperatives would be formed only if approved via local referendum. They would be allowed to tap into alternative transportation revenue sources as authorized by state law. Possible sources include a local gas tax, an expanded local vehicle registration fee, a local personal property tax on vehicles, or a local sales tax. This could remove most or all property tax funding of local transportation and provide a growing revenue stream to deal with rising costs. ☐

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Data for this report are from NADA, Texas A&M Transportation Institute, Tripnet.org, U.S. Bureau of Economic Analysis, U.S. Bureau of Labor Statistics , U.S. Department of Transportaion, Wisconsin Departments of Commerce, Revenue, Tourism, and Transportation, and Wisconsin Legislative Fiscal Bureau.

Wisconsin Taxpayers Alliance

Local Government Institute

The Local Government Institute of Wisconsin (LGI) was formed by the Wisconsin Counties Association, the League of Wisconsin Municipalities, the Wisconsin Towns Association and the Wisconsin Alliance of Cities (now the Urban Alliance) to promote greater cooperation and collaboration between units of government in the delivery of services. www.localgovinstitute.org

The Wisconsin Taxpayers Alliance (WISTAX) is a nonprofit, nonpartisan organization dedicated to citizen education. Founded in 1932, WISTAX is the state's oldest and most respected public policy research organization. www.wistax.org

FINANCE, LICENSE & REGULATION COMMITTEE
MONDAY, MAY 9, 2016 – 6:00 PM
COUNCIL CHAMBERS, CITY HALL

Chairperson Kordus called the meeting to order at 6:00 p.m.

Roll Call. Present: Aldermen Kordus, Gelting, Chappell, and Howell.
Also Present: City Administrator Oborn, Director of Public Works Winkler and City Clerk Waswo.

Comments from the public as allowed by Wis. Stats. §19.84(2), limited to items on this agenda, except for public hearing items. Comments will to be limited to 5 minutes. None.

Approval of Minutes. Gelting/Chappell motion to approve the Finance, License and Regulation Committee Meeting minutes of April 25, 2016, as prepared and distributed. Unanimously carried.

LICENSES & PERMITS

Gelting/Chappell motion to approve Park Reservation Permit application filed by Justin Biggs for a 30th Birthday Party at Veterans Park using one soccer field on May 14, 2016 from 3:30 pm to 5:30 pm ***(Board of Park Commissioners recommended on May 4, 2016).*** Unanimously carried.

Gelting/Chappell motion to approve Park Reservation Permit application filed by Tracy Krueger for a High School Graduation Party at Cobb Park on May 29, 2016 from 4:00 pm to 9:00 pm ***(Board of Park Commissioners recommended on May 4, 2016).*** Unanimously carried.

Gelting/Chappell motion to approve Park Reservation Permit application filed by Elizabeth Salsgiver on behalf of the Universal Cheerleaders Association to use Seminary Park June 1 - June 4, 2016 from 8:00 am to 9:00 pm for the UCA Midwest Instructional Staff Training ***(Board of Park Commissioners recommended on May 4, 2016).*** Unanimously carried.

Gelting/Chappell motion to approve Park Reservation Permit application filed by Jeffrey Siegal on behalf of the Buffalo Grove High School to use Flat Iron Park June 19 - June 22, 2016 from 9:30 am to 6:00 pm for Cheerleading Practice/Team Building ***(Board of Park Commissioners recommended on May 4, 2016).*** Unanimously carried.

Gelting/Chappell motion to approve Amended Park Reservation Permit application filed by Shawn Olp and Tiffany Stroede to use Library Park on August 7, 2016 from 7:00 am to 4:00 pm for a wedding ceremony ***(Originally approved by Council on October 12, 2015*** ***(Board of Park Commissioners recommended approval of time amendment on May 4, 2016).*** Unanimously carried.

Gelting/Howell motion to approve Park Reservation Permit application filed by Dusti Ocampo on behalf of Never Say Never, Inc. to use Veteran's Park on July 9, 2016 from 12:00pm to 8:00pm for a Family Fun Walk/Run Color-A-Thon including approval of vendors/food trucks selling food and merchandise and request for waiver of fees ***(Board of Park Commissioners recommended on May 4, 2016).*** Alderman Kordus noted the city typically does not waive fees for fundraisers. He recommended amending the motion to deny the waiver of fees. City Administrator Oborn stated they recommended waiving the fees as this organization is raising funds for the adaptive playground equipment in Veterans Park. The proceeds will benefit the city. Unanimously carried.

Gelting/Chappell motion to approve Street Use Permit application filed by Dusti Ocampo on behalf of Never Say Never, Inc. to use Park Dr., Veteran's Parkway, E. Townline Rd. and Southwind Dr. on July 9, 2016 from 12:00pm to 8:00pm for a Family Fun Walk/Run Color-A-Thon with request for waiver of fees ***(Board of Park Commissioners recommended on May 4, 2016)*** Unanimously carried.

Gelting/Chappell motion to approve Street Use Permit application filed by Badger High School to close a portion of South Wells Street on May 29, 2016 from 12:30pm to 3:30pm for the Badger High School Graduation. Alderman Kordus questioned if a county permit would be required. City Clerk Waswo spoke with the school liaison who is contacting the county regarding the road closure. Unanimously carried.

Amended Park Reservation Permit application filed by Central Denison/Eastview PTO to use portions of the disc golf course for a My School Color Run on May 14, 2016 from 7:30am to 1:30pm including approval of vendors selling food and merchandise with request to waive fees ***(Approved by Council on April 11, 2016 including an additional $100.00 fee for use of the concession stand)***
Alderman Kordus stated we received an email from the organizers who withdrawn their request to waive fees.

Kordus/Gelting motion to leave the approval as it was passed previously and ask that it be removed from the consent agenda at council. Unanimously carried.

Gelting/Howell motion to approve Street Use Permit application filed by Jui-Han Solverson on behalf of the Maple Park Homeowners Association for closure of Geneva Street between Madison and Warren Street on June 25, 2016 from 5:00 pm to 9:00pm. Unanimously carried.

Gelting/Chappell motion to approve Original 2016-2017 Operator's (Bartender) License application filed by Alejandra Hernandez, Alex Martinsen, Traci Millard and Jauney Ranke. Unanimously carried.

Chappell/Howell motion to approve Renewal of 2016-2017 Operator's (Bartender) License applications as listed in packet. Unanimously carried.

Gelting/Howell motion to approve an agreement with Bio-Aquatic Services LLC for lakefront and pond treatment to control aquatic weed and algae growth for the 2016 and 2017 season in the amount of $4,675 plus WDNR permitting fees per year ***(Public Works Committee recommended on March 17, 2016)***
Alderman Chappell questioned the labeling of the chemicals. DPW Winkler said the treatment knocks down weed growth on the beach, in the lagoon, the business park pond and along the white river/mill ways. Ms. Chappell would like to look for alternative ways to deal with weeds versus using chemicals. She suggested nontoxic methods such as vinegar that does not damage skin. Alderman Gelting pointed out this is all permitted through the DNR.
Motion carried 3 to 1 with Alderman Chappell voting "no."

Discussion/Recommendation on award of contract to Humphrey's Contracting for the Big Foot Shoreline Repairs in the amount of $242,834 ***(Public Works Committee recommended on April 14, 2016)***
Mr. Winkler referenced the photos in the packet of the deteriorating shoreline with more erosion this spring. Funding of $150,000 was set aside, but it was not enough. It would cost $100/ton for the city to purchase the boulders. The low bidder's price to install was $80/ton with 160 to 180/ton needed. The worst will be addressed by June 30th. As there are a lot of boats and traffic in the area, Mr. Winkler did give a deadline to the end of September when things quiet down. They will be using smaller truck loads to create as little disturbance as possible with no road closures. Mr. Oborn noted he was able to find funding from other sources in capital to fill the gap.

Gelting/Howell motion to approve. Unanimously carried.

Discussion/Recommendation on award of contract to Breezy Hill Nursery in the amount of $25,100.50 for the Parkway lawn Restoration as part of the TIF 4 Main Street Widening Project
This is to restore the grass between the sidewalk and new roadway. This is the last item to come under contract with the TIF funding. It was discussed at Public Works but did not have the bids at the time.

Howell/Gelting motion to approve. Unanimously carried.

Gelting/Howell motion to recommend approval of <u>Resolution 16-R26</u>, authorizing the transfer of monies from the Designated Fund Balance-Fire Vehicles account to the Used Ambulance+Equipment account in the amount $94,231.74 for the purchase of an ambulance and equipment. Unanimously carried.

Howell/Gelting motion to recommend approval of Resolution 16-R27, authorizing a budget amendment in the Equipment Replacement fund in the amount of $642,705 for 2016 equipment purchases
Mr. Oborn said there is one addition of a siren head replacement. There were no changes to anything approved by Public Works or Council, only the siren for Emergency Government. Unanimously carried.

Gelting/Chappell motion to recommend approval of Resolution 16-R28, authorizing a budget amendment in the Capital Project fund in the amount of $649,625 for 2016 projects. Unanimously carried.

Discussion/Recommendation on TIF 4 Closing Escrow Agreement and Final 2016 Project Budget
Mr. Oborn explained the detailed breakdown noted in the packet. He said there is a chance the elevator will have to be put in the theater.

Kordus/Gelting motion to approve the escrow agreement and final 2016 TIF 4 Project Budget.
Mr. Oborn stated the challenge is that unspent money is escrowed out to other taxing jurisdictions. If there are overages, the city has to pay for those contracts at 100%. He tried to get a little flexibility to deal with that. Unanimously carried.

Presentation of Accounts – Alderman Kordus

Purchase Orders. None.

Gelting/Chappell motion to recommend approval of Prepaid Bills in the amount of $21,866.21. Unanimously carried.

Gelting/Howell motion to recommend approval of Regular Bills in the amount of $21,866.21.
Mr. Gelting questioned if they straightened out how they are paying the Lake Geneva Chamber. Mr. Oborn replied they are working on an agreement with them that will specify the payment terms. Unanimously carried.

Gelting/Chappell motion to recommend approval of Treasurer's Reports for March 2016. Unanimously carried.

Adjournment
Gelting/Chappell motion to adjourn at 6:32 p.m. Unanimously carried.

/s/ Sabrina Waswo, City Clerk

THESE MINUTES ARE NOT OFFICIAL UNTIL APPROVED BY THE FINANCE, LICENSE & REGULATION COMMITTEE

FINANCE, LICENSE & REGULATION COMMITTEE
MONDAY, MAY 23, 2016 – 6:00 PM
COUNCIL CHAMBERS, CITY HALL

Chairperson Kordus called the meeting to order at 6:01 p.m.

Roll Call. Present: Aldermen Kordus, Gelting and Chappell. Absent: Alderman Howell. Also Present: City Administrator Oborn, Comptroller Pollitt and City Clerk Waswo.

Comments from the public as allowed by Wis. Stats. §19.84(2), limited to items on this agenda, except for public hearing items. Comments will to be limited to 5 minutes. None.

Approval of Minutes. Gelting/Chappell motion to approve the Finance, License and Regulation Committee Meeting minutes of May 9, 2016, as prepared and distributed. Motion carried 3 to 0.

LICENSES & PERMITS

Park Reservation Permit application filed by Angel Rejon on behalf of Liga Latina to use Veteran's Park including the use of the soccer field on Sundays only beginning May 1, 2016 through September 25, 2016 for a soccer league ***(recommended by the Board of Park Commissioners on May 11, 2016 contingent upon various conditions).*** Kordus/Gelting motion to deny as applicant did not come through with the insurance and payments by the due date. City Administrator Oborn stated the applicant needed to obtain the insurance and come up with the deposit and funding. He spoke with the applicant today who stated he is going to withdraw and apply again next year. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of a Public Assembly Permit application filed by Lake Geneva Business Improvement District for Lake Geneva Maxwell Street Days August 26 – August 28, 2016, 8:00am to 7:00pm requesting use of downtown sidewalks for business sales. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of a Public Assembly Permit application filed by Lake Geneva Business Improvement District for Lake Geneva Paint-In June 11 – June 12, 2016, 11:00am to 4:00pm requesting use of downtown sidewalks to place tables, chairs and umbrellas for display and sale of artists drawings and paintings. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of an Original Class "B" Fermented Malt Beverage License & "Class C" Wine License application for Breakfast Bungalow LLC d/b/a Great Eggs, 220 Cook St, Lake Geneva, Emma Setyan, Agent. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of an Original Class "B" Fermented Malt Beverage License & "Class C" Wine License application for Marsalas Pizza Inc d/b/a Marsala's Pizza, 820 Williams St, Lake Geneva, Miguel Barcena, Agent, including completion of the beverage server's course. Motion carried 3 to 0.

Renewal Reserve "Class B"/Class "B" Intoxicating Liquor & Fermented Malt Beverage License applications filed by the following, contingent upon payment of all outstanding liabilities and delinquencies with the City of Lake Geneva and wholesaler invoices, and clearance of any Department of Revenue holds:

1) Speedo's Harborside Pub & Grill, 100 Broad St, Lake Geneva, Spyro G. Condos, Agent
2) Su Wings Corp d/b/a Su Wings Chinese Restaurant, 743 North St, Lake Geneva, Siu Wing Leung, Agent

Gelting/Chappell motion to recommend approval. Motion carried 3 to 0.

Renewal "Class A"/Class "A" Liquor & Fermented Malt Beverage License applications filed by the following, contingent upon payment of all outstanding liabilities and delinquencies with the City of Lake Geneva and wholesaler invoices, and clearance of any Department of Revenue holds:

1) Prairie State Enterprises of Darien LLC d/b/a Lake Geneva Mobil, 350 N Edwards Blvd, Lake Geneva, Kenneth Kearns, Agent

2) Hare Krishna Liquor Inc d/b/a Geneva Liquor, 797 Wells St, Lake Geneva, Dixit Patel, Agent

Gelting/Chappell motion to recommend approval. Motion carried 3 to 0.

Renewal "Class A" Liquor License applications filed by the following, contingent upon payment of all outstanding liabilities and delinquencies with the City of Lake Geneva and wholesaler invoices, and clearance of any Department of Revenue holds:

1) Lake Geneva School of Cooking LLC d/b/a Lake Geneva School of Cooking, 727 Geneva St, Lake Geneva, John Bogan, Agent

Gelting/Chappell motion to recommend approval. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of the Original 2016-2017 Operator's (Bartender) License application filed by Tracy Cantu, Ashley Jastrab, Vickie Pham, Clyde Reifsteck, Rebekka Reuter, and Barbara Tonyan. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of the Renewal of 2016-2017 Operator's (Bartender) License applications as listed in packet. Motion carried 3 to 0.

Renewal Taxi Company License applications filed by the following:

1) N&T Enterprises Inc d/b/a Lakes Area Taxi, 112 S 4th St, Delavan
2) Senior Cab Plus LLC d/b/a Senior Cab, W3099 Krueger Rd, Lake Geneva

Gelting/Chappell motion to recommend approval. Motion carried 3 to 0.

Original Taxi Company License applications filed by the following: Original Taxi Driver License application filed by Gordon Perlee III and Cathleen Vahary ***(approved by Police Chief; informational only)***

Renewal of Taxi Driver License applications as listed in packet ***(approved by Police Chief; informational only)***

Discussion/Recommendation on City Employee Benefits including Health, Dental, and Disability with a Presentation by Cottingham & Butler Representative

Kordus/Gelting motion to defer to council without recommendation. Motion carried 3 to 0.

Discussion/Recommendation on Sidewalk Café Outdoor Dining Ordinance modifications

Kordus/Gelting motion to defer to council without recommendation. Motion carried 3 to 0.

Kordus/Gelting motion to recommend approval of the renewal of a 2 year insurance policy with Crum and Foster for storage tank coverage in the amount of $1,621.22 funded by the General Fund

City Administrator Oborn stated this is a renewal for the fuel storage tank. Motion carried 3 to 0.

Kordus/Gelting motion to recommend approval of <u>Resolution 16-R29</u>, approving the write off of the Primus annexation 2008 unpaid accounts receivable in the amount of $631.85

Alderman Kordus questioned if the city has gone through the collection processes. Comptroller Pollitt confirmed and stated this is at the recommendation of the auditors. Alderman Gelting noted writing it off is an accounting measure; it does not mean we can't collect on it. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of <u>Resolution 16-R30</u>, authorizing a budget amendment to adjust the 2016 General Fund Budget by $37,840.00 to cover the 1st Quarter Fire Protection charge

This was discussed at earlier council meetings when the charge was moved over to the Utility; however until it was approved by the PSC the city had to carry the costs. This will be funded by contingency. Motion carried 3 to 0.

Discussion/Recommendation on City Utility Ordinance changes and corresponding organization issues

Kordus/Gelting motion to defer to council without recommendation. Motion carried 3 to 0.

Gelting/Chappell motion to recommend approval of Shad Branen/WIN Properties, LLC Theater Development Agreement TIF4 Escrow Draw Request No 1 for $116,022.98

Mr. Oborn noted this is part of the escrow agreement. Motion carried 3 to 0.

Discussion/Recommendation of Humphreys Contracting TIF4 Escrow Draw Request No 1 for $18,755.50 with additional funding from the General Fund
Mr. Oborn said the last time the escrow account was discussed it was mentioned if we would go over the amount, it would have to come out of a different source. There was an overage of $234 in that line item, which will need to come out of the General Fund.
Gelting/Kordus motion to recommend approval. Motion carried 3 to 0.

Discussion/Recommendation of Tectura Designs - Wausau Tile TIF4 Escrow Final Draw Request No 1 for $6,542.54. This is a purchase order and he is billing the city the exact amount of the estimate.
Gelting/Kordus motion to recommend approval. Motion carried 3 to 0.

Presentation of Accounts – Alderman Kordus

Purchase Orders. None.

Gelting/Kordus motion to recommend approval of Prepaid Bills in the amount of $1,698,732.56. Motion carried 3 to 0.

Gelting/Kordus motion to recommend approval of Regular Bills in the amount of $116,352.86. Motion carried 3 to 0.

Adjournment
Gelting/Chappell motion to adjourn at 6:18 p.m. Motion carried 3 to 0.

/s/ Sabrina Waswo, City Clerk

THESE MINUTES ARE NOT OFFICIAL UNTIL APPROVED BY THE FINANCE, LICENSE & REGULATION COMMITTEE

PERSONNEL COMMITTEE MINUTES
THURSDAY, MAY 26, 2016 – 4:00 P.M.
CITY HALL, CONFERENCE ROOM 2A

Meeting was called to order by Alderman Hedlund at 4:01 p.m.

Roll Call Present: Alderman Hedlund, Chappell, Horne, Howell and Flower
Also Present: PD Chief Rasmussen, Comptroller Peg Pollitt, Mayor Kupsik, City Administrator Oborn and City Clerk Waswo

Comments from the public limited to 5 minutes - None

Horne/Chappell motion to approve Personnel Committee minutes from May 5, 2016, as prepared and distributed. Unanimously carried.

Discussion/Recommendation of Increase to Police Department Reserve Pay
Administrator Oborn gave an overview regarding the justification for the increase, referencing the Memo's from both he and Chief Rasmussen that were in the packets. The Wage Study shows a 30% spread and the current pay is below the midpoint. Chief Rasmussen is asking that it is raised from $16.90 to $18.16, with the range going all the way up to $20.53. This will help but long term they will have to look at the whole process. The number of applicants has been decreasing over time. Howell asked if it is within the budget and would it solve the hiring problem. Chief Rasmussen stated no, they are just trying to get through this year and keep the people they have and create some loyalty. They just lost one officer to the Williams Bay area. The Chief also confirmed there is money in the budget as they had budgeted for 15 reserve officers and only have 9. They need more officers but cannot find qualified candidates.

Howell/Chappell moved to approve the recommendation to increase the part time Police Department Reserve Pay to the new range of $18.16 up to $20.53. Unanimously carried.

Discussion/Recommendation on Fire Chief Opening including consideration as a Fulltime position
Administrator Oborn gave an update and went over the memo in the packet regarding the resignation of the former Fire Chief on Friday, May 13th, which leaves this position now open. The Police and Fire Commission accepted the resignation at the May 24th meeting. At that time they appointed John Peters as the interim Fire Chief. He is also the Emergency Management Deputy Director on salary with the City. Therefore they will have to discuss his salary for these two positions possibly in closed session. The decision to make it a fulltime position needs to be deferred until a recommendation comes first from the Police and Fire Commission.

Discussion/Recommendation of Compensation Policy
Springstead Compensation Study cost $15,000.00. As part of the end product, now that we have these pay grades with 6% between grades and 30% within the grade, we have to adopt this policy to increase the salaries and schedule when to do it. The point of contention is that you have your cost of living increases and performance increases. There was extensive discussion on how to implement performance increases along with the cost of living increases. Attorney Draper said the goal is to make it a performance based pay scale and leave the discretion with the department heads as to the individual employee's increases. Draper stated we need to get away from the Union type thinking that when there is an increase everyone gets it. Flower stated that giving Performance raises for just satisfactory performance gives no incentive to do better. Horne did not think the policy presented seems fair as it will give more reward to someone below the Mid Mid-range who is only working at a Satisfactory performance level. Howell stated the importance of making this clear for the employees. Horne brought up the Rack and Stack process. There was much agreement and discussion.

Howell/Chappell motion to recommend the Compensation Policy as it stands. Motion failed as unanimously opposed.

The consensus was to continued the item for further review and give everyone a chance to get up to speed on the policy and what needs to change.

Discussion/Recommendation of Police Department Civilian Employee Handbook

There was discussion on how to balance the Police Department Civilian Employee Handbook with the City Employee Handbook along with keeping the Union in mind. Some items may be able to reference the City handbook as there is no need to have two of the same. The consensus was to continue the item to allow the new alderman a chance to catch up.

Discussion/Recommendation on Director of Public Works & Utility opening including continuing as shared position with the Utility Commission or creating separate Director of Public Works position
Dan Winkler is retiring on September 16th, 2016. His position is currently shared with Utility Commission. The City pays 1/3 and the Utility Commission pays 2/3 of his salary. Currently it is one person doing two jobs. One position is the Director of Public Works, reporting to the City and the other position is the Director of Utility, reporting to the Utility Commission (independent and separate of the City). There is talk right now of reforming the Utility Commission to a Utility Committee that would fall under the City, much like this committee does. Oborn recommended waiting until the potential Utility Commission reform has been finalized through the Council and move forward from there.

Discussion/Recommendation on successor planning for City Comptroller
Peg Pollitt stated she is looking to only work 3 days a week in some capacity whether here with the City or elsewhere. It was asked if the part time HR person is interested in the comptroller position. Pollitt clarified that person is retired and has no intention of moving into Pollitt's position. It was agreed that Pollitt is an asset and should be allowed to work the 3 days a week with the City in some capacity and they should start looking for a full time replacement for the Comptroller position. Oborn will run an advertisement for 45 days to see if any good candidates apply. If none, then at that time they can come back to Personnel and look to an agency for assistance.

Hedlund/Horne motion to direct staff to advertise for the Comptroller position for 30 to 45 days. Unanimously carried.

Closed Session
Hedlund/Chappell motion to go into Closed Session pursuant to Wis. Stat. 19.85(1)(c) for purposes of considering employment, promotion, compensation or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility concerning Employee Performance Evaluations for:

Assistant Director of Public Works
Building & Zoning Administrator
Parking Manager

Roll Call: Chappell, Flower, Horne, Hedlund, Howell voting "yes." Unanimously carried.
Also Present: Administrator Oborn and Mayor Kupsik

Personnel entered into closed session at 5:14 p.m.

Hedlund/Howell motion to return to open session pursuant to Wisconsin Statues 19.85 (2) and take action on any items discussed in closed session
Roll Call: Chappell, Flower, Horne, Hedlund, Howell voting "yes" to return to open session. Unanimously carried.

Personnel entered into open session at 5:42 pm

Howell/Horne motion to continue at the next Personnel meeting the Closed Session pursuant to Wis. Stat. 19.85(1)(c) for purposes of considering employment, promotion, compensation or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility concerning Employee Performance Evaluations for:

Assistant Director of Public Works
Building & Zoning Administrator
Parking Manager

Roll Call: Chappell, Flower, Horne, Hedlund, Howell voting "yes" to return to open session. Unanimously carried.

Horne/Hedlund motion to adjourn at 6:43 pm. Unanimously carried.

/s/ Jackie Gregoles, Building & Zoning Administrative Assistant

THESE MINUTES ARE NOT OFFICIAL UNTIL APPROVED BY THE PERSONNEL COMMITTEE

BOARD OF REVIEW
MONDAY, MAY 23, 2016 AT 5:45 PM
CITY HALL BUILDING, COUNCIL CHAMBERS

Mayor Kupsik called the meeting to order at 5:45 pm.

Roll Call: Mayor Kupsik, Aldermen Gelting, Skates, Kordus, City Clerk Waswo and Alternate Alderman Chappell. Absent: Alderman Howell. Also Present: City Attorney Draper.

Selection of Chairman
Waswo/Gelting motion to appoint Mayor Kupsik as Chairman. Unanimously carried.

Selection of Vice Chairman
Gelting/Skates motion to appoint Alderman Kordus as Vice Chairman. Unanimously carried.

Verification of Mandatory Training, as specified in Wis. Stats. § 70.46 (4)
City Clerk Waswo announced that she has me the mandatory training requirements specified in Wis. Stats. § 70.46 (4). An affidavit affirming this had been filed with the Wisconsin Department of Revenue.

Announcement that Assessment Roll is not complete
City Clerk Waswo announced that the Assessment Roll was not complete.

Open Book will be held on July 20, 2016 from 10:00 am to 1:00 pm and 2:00 pm to 7:00 pm and Board of Review on Tuesday, August 23, 2016 at 9:00 am.

Adjournment
Waswo/Gelting motion to adjourn the Board of Review to Tuesday, August 23, 2016 at 9:00 am. Unanimously carried.

Meeting adjourned at 5:49pm

/s/ Sabrina Waswo, City Clerk

Regular Lake Geneva Utility Commission Meeting
Thursday, May 19, 2016 – 4:00 PM
Utility Commission Office - 361 W Main Street

Minutes

1. **Call Meeting to Order by Pres. Lyon at 4:07 P.M.**

2. **Roll Call - Members present:**
   Dennis Lyon, Ann Esarco, Mayor Al Kupsik, Ald. Cindy Flower, Ald. Rich Hedlund. Public in attendance: Mr. Chris Schultz, Lake Geneva Regional News and City Administrator Blaine Oborn

3. **Comments from the Public as allowed by Wis. Stats § 19.84(2), limited to items on this agenda except for public hearing items. Comments will be limited to 5 minutes.**
   None

4. **Approve Minutes of the Previous Meeting**
   Motion by Mr. Hedlund to approve the minutes as presented.
   2nd by Ms. Esarco.
   Passed 5-0

5. **Acknowledgement of Correspondence:**
   None

6. **Agenda Items:**

   a) **2015 Audit Report (Mr. Pat Romenesko)**
   Continued to next meeting.

   b) **Copy Machine Replacement Quotations**
   Review of current Konica Minolta copier operating cost and alternatives. Major concern expressed regarding printing of customer bills and interface with utility billing software.
   Motion by Mr. Hedlund to purchase new copier (Konica Minolta C-368) from Martin Business Group as proposed.
   2nd by Pres. Lyons.
   Passed 5-0

   c) **2015 WDNR CMAR Report**
   Review of Wastewater's Compliance Maintenance Annual Report (CMAR) for the DNR which shows and discusses how the plant operates. Good report as usual. Influx is affected by grease. Grease trap letters have been mailed to local businesses.
   Motion by Mr. Hedlund to accept the 2015 CMAR report.
   2nd by Ms. Esarco.

Passed 5-0

d) 2016 Identity Theft Protection Program
Review of the 2016 Identity Theft Program.
Motion by Ms. Esarco to approve the 2016 Identity Theft Protection Program.
2nd by Mr. Hedlund.
Passed 5-0

e) Succession Planning Discussion (Utility & Water Superintendent)
Continued to next meeting. City Council to consider Utility Commission Ordinance.

7. Director's Report
Director Winkler reported on items 8 & 9

8. Projects Update
Director Winkler provided updates on current projects.

9. Financials Update
Director Winkler provided financial information.

Water		**Sewer**	
EOM Cash	$ 1,537,000	EOM Cash	$1,448,000
Project Commitments	$ 487,000	Project Commitments	$ 115,000
Upcoming Projects	$ TBD	Upcoming Projects	$ TBD

Review and Payment of Bills:

Motion by Mr. Hedlund to approve the March & April bills as presented.
2nd by Ms. Esarco.
Passed 5-0

Motion by Mr. Hedlund to approve the financials as presented,
2nd by Ms. Flower.
Passed 5-0

10. Closed Session.
Mr. Hedlund made a motion to go into closed session pursuant to Wisconsin Statutes 19.85 (1) (c) considering employment, promotion, compensation or performance evaluation data of any public employee over which the government body has jurisdiction or exercises responsibility. (Water Superintendent Kent Wiedenhoeft)
2nd by Mayor Kupsik.
Passed 5-0

11. Return to Open Session:
Mayor Kupsik made a motion to return to open session.

2nd by Ms. Flower.
Passed 5-0

Mr. Hedlund made a motion to instruct Director Winkler to proceed as discussed in closed session.
2nd by Pres. Lyons
Passed 5-0

12. Adjourn

Next meeting set for June 16, 2016

Motion by Pres. Lyon to adjourn.
2nd by Mr. Hedlund.
Passed 5-0

Meeting adjourned at 5:22p.m.

_____
Secretary

LAKE GENEVA POLICE AND FIRE COMMISSION
MEETING MINUTES
THURSDAY MAY 5, 2016 AT 7:00 P.M.

This meeting will be held in the City Council Chambers, City Hall, 626 Geneva Street, Lake Geneva, Wisconsin, 53147.

1. Call meeting to order
The meeting was called to order by Commissioner Hartz at 7:002 p.m.

2. Pledge of Allegiance
The Pledge of Allegiance was led by Commissioner Jordan

3. Roll call
Commissioners Jordan, Bittner, Gramm, Pollard and Hartz were present.

4. Comments from the Public reference agenda items only. Comments are limited to a maximum of five minutes - None.

5. Acknowledge correspondence - None

6. Welcome Tom Walton, newly appointed Town of Geneva Liaison.
Hartz welcomed Tom Walton as the newly appointed Town of Geneva Liaison.

7. Election of Officers: President, Vice President and Secretary
Jordan nominated Hartz for Present, Pollard seconded. There were no other nominations. Nominations were closed. Motion carried 5-0.

Pollard nominated Bittner for Vice President. Jordan seconded. There were no other nominations. Nominations were closed. Motion carried 5-0.

Hartz nominated Jordan for Secretary. Bittner seconded.
Jordan nominated Gramm for Secretary. Pollard seconded.
Written ballots were gathered. Gramm was voted secretary 5-0.

8. Approval of Civilian handbook/benefits workshop minutes April 7, 2016
Approval of regular meeting minutes April 7, 2016
Jordan motioned to approve the minutes of April 7, 2016 from the handbook/benefits workshop. Bittner seconded. Motion carried 5-0.
Gramm motioned to approve the minutes of April 7, 2016. Bittner seconded. Motion carried 5-0.

9. Fire Department Business:
a. Approval of bills for the month of April 2016 operating in the amount of $36,768.34, Fire Hydrant Rental in the amount of $57,339.25, Capital in the amount of $15,500.00, for a total of $109,607.59

Gramm motioned to approve the bills for the month of April 2016. Pollard seconded. Roll call: Jordan-Y, Bittner –Y, Gramm-Y, Pollard –Y, Hartz- Y. Motion carried 5-0.

Bittner noted that Workman's Compensation has been paid and payroll to date was significantly lower. Bittner wondered if there is a possibility for a refund after audits. Jordan said that it is a possibility and most likely the City will get a refund. It goes back into the insurance fund. Assistant Chief Heindl noted that Fire Hydrant Rental has been paid by the department for the first quarter but the department will be reimbursed through the contingency fund.

b. Journal Entry Question
"Please see adjustment transfer report for comment." – This statement appears when a budget item has been revised per resolution by the City Council.

c. Final budget numbers from 2016
The report was included in the packet. Revenues were 121.8% due to the unanticipated approval of weekend coverage from July through September and additional ambulance transports. Operating costs were 8.2% under budget. This was due to less responder's per call for both fire and EMS. Fuel expenses were also down for the year.
Jordan asked about the Fire Department handling their alarm systems and wondered if that had been set up with the IT program. If it was hooked up to the Fire Department alarm system the calls would come to the City's 911 system directly rather than through an outside system. Currently Administrator Oborn and Chief Rasmussen are working on the certification and cost of the alarm systems and will begin the city buildings first.

d. Pro-Phoenix payroll changes
Pro-Phoenix is working on the changes and will let us know when the changes are resolved. The Comptroller has talked directly with Pro-Phoenix and the changes will not cost the department anything.

e. Ambulance and equipment purchase 2016
The Darien Rescue Squad was purchased for $15,000, which is $5,000 less than the original bid. A used cot was purchased from the Village of Walworth, which was an additional cost savings. Chief Connelly also enclosed the request for additional items needed including a bulletproof engine refix, painting and additional electric cots. There was discussion regarding the need to purchase the additional items. Pollard noted that the initial approval was $94,000.00 and if all the remaining items are purchased, the Fire Department would still be approximately $18,000.00 under budget.

f. ISO information
We received the ISO report and the Lake Geneva Fire Department rating improved to a Class 3 rating and will begin August 1, 2016. There is a significant difference in departments with a rating of Class 4 versus Class 3 in the United States. Bittner wondered how we can communicate this rating to the community. Assistant Chief Heindl indicated it can be done via press release or the city website. Hartz indicated that he called different insurance companies and none had heard about ISO. City Administrator Oborn stated it is a complicated procedure and it depends on how insurance companies classify cities.

g. Light duty policy changes
Bittner motioned to accept the Light Duty Policy with grammatical changes. Gramm seconded. Motion carried 5-0.
The policy changes have been approved by the Firefighters Association and the City Administrator. There are some grammatical changes that need to be made. Jordan had questions about financial hardship regarding disability versus light duty. City Administrator Oborn felt the wording was appropriate enough to create financial incentives to return to work.

h. Monthly EMS Medical Billing/Stark Report/Charge Detail Report
There was one error on the report and it was resolved.

i. Monthly Fire Department Activity Report/EMS reports - No action/discussion

j. Monthly Paratech Report
Gramm asked about the Call Summary Report average time and wondered what the target response time was and why some times are longer. Assistant Chief Heindl said the target time is 3-5 minutes but times may be longer because some calls are in the middle of the night and require the firefighter to be called in.

k. Thank you cards/letters - none

l. Items to be forwarded to city council
Monthly activity report, Budget report and ISO report.

10. Police Department Business
a. Approval of bills for the month of April 2016, operating in the amount of $200,127.84, Capital in the amount of $5,907.34, for a total of $206,035.18
Jordan motioned to approve the bills for the month of April 2016. Bittner seconded. Roll call: Jordan-Y, Bittner –Y, Gramm-Y, Pollard –Y, Hartz- Y. Motion carried 5-0.
Chief Rasmussen advised that the department is under budget to date.

b. Update on Pre-Hearing Conference for Amended Petition for Removal from Office of the City of Lake Geneva Chief of Police Michael S. Rasmussen
The attorneys have talked and there is more information to consider and exchange. Hartz would like to schedule a special meeting on Tuesday May 24, 2016. The meeting will be May 24, 2016 at 4:45 p.m.

c. Reserve and fulltime Telecommunicator hiring update
20 applications were received for reserve and fulltime positions and all 20 applicants will be tested on May 11th and 14th, 2016. The interviews are tentatively scheduled for May 25, 2016 beginning at 6:00 p.m.

d. Civilian handbook/benefits update
A draft of the Civilian Employee Handbook was handed out. 15.02 and 16.02 regarding sick time incentives were added after talking with the City Administrator. The handbook will be discussed at the next meeting. Any major changes or edits to the Handbook should be brought to the department by May 24 so there is time to make the corrections.

e. Assistant Chief and Confidential Administrative Assistant job descriptions
Hartz motioned to approve the Assistant Chief Job description with corrections. Bittner seconded. Motion carried 5-0.
Gramm motioned to approve Confidential Administrative Assistant Job description with corrections. Pollard seconded. Motion carried 5-0.
The changes to the job descriptions were made to create consistency with the other job descriptions and Lexipol policies. With regard to the Assistant Chief position, there was discussion regarding promoting within the department versus hiring outside the department. Chief Rasmussen discussed State Statute 62.13 which indicates the position should be promoted within when advantageous to the department. Chief Rasmussen discussed the preference to promote within the department and how that encourages good morale in the department. There was discussion regarding the Confidential Administrative Assistant Job Description regarding requiring at least an Associate's Degree and 7 years related experience.

f. Lieutenant Gritzner professional development
Gramm motioned to sponsor Lieutenant Gritzner with his Master's Degree at Marian University. Pollard seconded. Motioned carried 5-0.
Lieutenant Gritzner would like sponsorship to obtain his graduate degree at Marian University. The Commission members discussed at length the ability to pay for the class, benefit for career development and willingness to stay with the department.

g. Reserve officer update and pay request
Pollard motioned to increase returning reserve officer pay to $18.00 per hour. Gramm seconded. Roll call: Jordan-Y, Bittner –Y, Gramm-Y, Pollard –Y, Hartz- N. Motion carried 4-1.
Chief Rasmussen discussed the shortage of reserve officers for the summer. It is difficult to find qualified people and have them return the following year. The department would like to use the reserves to their advantage because reserve officers are the cheapest advantage to the workforce. The problem with the reserves is that only two are trained to work in the squad cars and most have other jobs. Chief Rasmussen is requesting that the returning officers pay rate be increased to $18.00 per hour to hopefully keep them interested in our department. This rate is in the mid range of the City pay scale and would still allow the department to be under budget with regard to reserve officers. Chief Administrator Oborn felt the pay could be increased through the Police and Fire Commission and the Personnel Committee only as the City Council has already approved the pay grade. Bittner asked Administrator Oborn if he was ok with the wage increase. Administrator Oborn deferred to Chief Rasmussen on the expertise of recruiting but salary is definitely an incentive to get/keep people.

h. Full tirne Patrol Officer hiring
Pollard rnotioned to begin full time patrol officer hiring. Bittner seconded. Motion carried 5-0.
Chief Rasmussen requested permission to begin hiring a full time position as Officer Dyon has resigned.

i. Chief and Command Staff Appraisals
Hartz wants more time for the Chief to review the evaluations. The appraisals will be brought to the next meeting.

j. Lexipol Policy Updates

- 306 Handcuffing and Restraints
- 344 Report Preparation
- 467 Civil Disputes
- 514 Impaired Driving, Prohibited Alcohol Concentration, Restricted Controlled Substance
- 804 Records Department (formerly records)
- 1064 Line-of-Duty Deaths

Jordan motioned to approve Lexipol Policy Updates as corrected. Bittner seconded. Motion carried 5-0.

k. Awards Ceremony May 12, 2016 at 6:00 p.m. in Police Training Room
The Awards Ceremony is May 12, 2016 at 6:00 p.m.

l. Officer injury update
Chief Rasmussen said the best case scenario would be for the officer to return to work June 21, 2016. Chief Rasmussen does not expect the officer to return by summer.

m. Leave of Absence for Reserve Officer Shawn Guetschow
Hartz motioned to continue the Leave of Absence request for Reserve Officer Shawn Guetschow to next month. Jordan seconded. Motion carried 5-0.
Chief Rasmussen would like to stop Leave of Absence requests and wondered if the Commission wanted to continue the request to next month.

n. Resignation of Part time Telecommunicator Jodi Cordes
Jordan motioned to accept resignation of Part Time Telecommunicator Jodi Cordes. Gramm seconded. Motion carried 5-0.
o. Monthly activity reports

2016	Dispatch activity for April 2016: Telephone calls–2,515	911 Calls–203	Window assists–790
2015	Dispatch activity for April 2015: Telephone calls–2,992	911 Calls–198	Window assists–641
2016	Patrol activity for April 2016: Calls for service – 1,089	Arrests - 83	
2015	Patrol activity for April 2015: Calls for service – 1,116	Arrests - 53	No action/discussion

p. Items to forward to City Council
Activity reports, Notification of awards.

11. Agenda items for the next regular meeting June 9, 2016
Guetschow leave of absence/resignation
911 Transfer update
Civilian handbook update
Chief and command Staff appraisals
Officer injury-only if change
Fire Department Pro-Phoenix payroll update

12. Motion to go into closed session:

a. pursuant to Wisconsin Stat. 19.85(1)(d) Considering specific applications of probation, extended supervision or parole, or considering strategy for crime detection or prevention: specifically staffing needs.

b. pursuant to Wisconsin Stat. 19.85(1)(e), Deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specific public business, whenever competitive or bargaining reasons require a closed session: specifically pertaining to union contract and negotiations.

Commissioner Hartz stated that closed session item b will not discussed.

Gramm motioned to go into closed session. Bittner seconded. Roll call: Jordan-Y, Bittner –Y, Gramm-Y, Pollard –Y, Hartz- Y. Motion carried 5-0 at 8:48 p.m.

13. Motion to return to open session per Wisconsin State Statute 19.85(2)

Jordan motioned to return to open session. Pollard seconded. Gramm motioned to go into closed session. Bittner seconded. Roll call: Jordan-Y, Bittner –Y, Gramm-Y, Pollard –Y, Hartz- Y. Motion carried 5-0 at 9:00 p.m.

14. Discussion and action on closed session items if needed.

No action taken

15. Adjourn

Jordan motioned to adjourn the meeting. Pollard seconded. Meeting adjourned at 9:01 p.m.

Respectfully submitted,

Cindy Papenfus

Cindy Papenfus
Administrative Assistant

c: Police Chief
Fire Chief
Commissioners-file
Commission Liaisons
City Administrator
City Clerk
City Comptroller
Council Members - Mayor

MINUTES NOT OFFICIAL UNTIL APPROVED AT THE NEXT POLICE AND FIRE COMMISSION MEETING

LAKE GENEVA POLICE AND FIRE COMMISSION
SPECIAL MEETING MINUTES
TUESDAY MAY 24, 2016 AT 4:45 P.M.

This meeting will be held in the City Council Chambers, City Hall, 626 Geneva Street, Lake Geneva, Wisconsin, 53147.

1. Call meeting to order
The meeting was called to order by Commissioner Hartz at 4:46 p.m.

2. Roll call
Commissioners Bittner, Gramm, Pollard, Jordan and Hartz were present.

3. Discussion of, and possible action on, Dyon petition.
Gramm motioned to dismiss the Petitions without Prejudice. Jordan seconded. Roll call vote: Bittner - Y, Gramm – Y, Pollard – Y, Jordan – Y, Hartz – Y. Motion carried 5-0.
Attorney Waskowski spoke on behalf of the Police and Fire Commission. Attorney Waskowski stated that Dennis Dyon has asked that the Petition be withdrawn and will not pursue the petition or stand behind the claims made in the petition. Attorney Waskowski's recommendation would be to dismiss the petition without prejudice since no determination had been made on the merits of the petition.

4. Motion to go into closed session pursuant to Wis. Stat. § 19.85(1)(b), (c), and (f) to consider preliminary information on police department personnel problems and performance by police department personnel.
Pollard motioned to go into closed session. Bittner seconded. Roll call vote: Bittner - Y, Gramm – Y, Pollard – Y, Jordan – Y, Hartz – Y. Motion carried 5-0. Motion carried 5-0 at 4:48 p.m.

5. Reconvene in open session to take action on issues discussed in closed session.
Jordan motioned to return to open session. Bittner seconded. Roll call vote: Bittner - Y, Gramm – Y, Pollard – Y, Jordan – Y, Hartz – Y. Motion carried 5-0. Motion carried 5-0 at 5:52 p.m.
No action taken.

6. Chief Connelly Resignation
Jordan motioned to accept letter of resignation from Chief Connelly. Pollard seconded. Motioned carried 5-0.
Hartz handed out Chief Connelly's letter of resignation that was received on May 13, 2016.

7. Interim Fire Chief Appointment
Hartz motioned to appointment Captain John Peters as interim Fire Chief. Jordan seconded. Motion carried 5-0.
Hartz met with Deputy Chief Derrick, Assistant Chief Heindl, Lieutenant Gorski, and Captain Peters on May 13, 2016. At that meeting, Assistant Chief Heindl agreed to be the interim Fire Chief since that meeting. Hartz recommended Captain John Peters as interim Fire Chief because of his strong management skills and ability to work with others. Captain Peters will be interim Fire Chief and Assistant Chief Heindl will remain Assistant Chief. City Administration Oborn is trying to establish a full time Fire Chief position. When that is determined, then the Police and

Fire Commission will work on hiring a new chief. The other commissioners agreed that Captain Peters would be a good interim Fire Chief due to his various strengths.

8. Adjourn
Jordan motioned to adjourn the meeting. Pollard seconded. Motion carried 5-0. Meeting adjourned at 6:03 p.m.

Respectfully submitted,

Cindy Papenfus

Cindy Papenfus
Administrative Assistant

c: Police Chief
Fire Chief
Commissioners-file
Commission Liaisons
City Administrator
City Clerk
City Comptroller
Council Members - Mayor

MINUTES NOT OFFICIAL UNTIL APPROVED AT THE NEXT POLICE AND FIRE COMMISSION MEETING

CITY OF LAKE GENEVA
PLAN COMMISSION MEETING
MONDAY, MAY 16, 2016 - 6:30 PM
COUNCIL CHAMBERS, CITY HALL

MINUTES

1. **Meeting called to order by Mayor Kupsik at 6:37 pm.**

2. **Roll Call**

Present:	Doug Skates, John, Gibbs, Ann Esarco, Tom Hartz, Tyler Frederick
Not Present:	(1 Vacant Spot)
Also Present:	Planner Mike Slavney, Atty. Dan Draper, Mayor Kupsik, Administrator Oborn, Inspector Robers and Assistant Gregoles

3. **Approve Minutes of April 18, 2016 Plan Commission meeting as distributed.**

MOTION #1
Skates/Gibbs moved to approve the minutes of April 18, 2016 Plan Commission meeting as distributed. The motion carried unanimously.

4. **Comments from the public as allowed by Wis. Stats. §19.84(2), limited to items on this agenda, except for public hearing items. Comments will be limited to five (5) minutes. -** None

5. **Acknowledgment of Correspondence. -** None

6. **Downtown Design Review.**

A. Application by Karlee Mann for Lefty's Too, W5244 Cty. Rd. ES, Elkhorn, WI 53121 for two exterior signs on the storefront at 223 Cook Street, Tax Key No. ZOP 00253.

DISCUSSION
Applicants Dona & Karlee Mann gave an overview of the application details and there was a brief discussion with the Commission.

MOTION #2
Skates/Hartz moved to approve the application by Karlee Mann for Lefty's Too, W5244 Cty. Rd. ES, Elkhorn, WI 53121 for two exterior signs on the storefront at 223 Cook Street, Tax Key No. ZOP 00253, contingent upon approval of agenda item #9. The motion carried unanimously.

B. Application by Barbara Krause for Nei-Turner Media Group, 400 Broad Street, Lake Geneva, WI 53147 for new exterior signage on the storefront at 400 Broad Street, Tax Key No. ZOP 00106.

DISCUSSION
Inspector Robers gave an overview of the application details and there was a brief discussion with the Commission.

MOTION #3
Hartz/Skates moved to approve the application by Barbara Krause for Nei-Turner Media Group, 400 Broad Street, Lake Geneva, WI 53147 for new exterior signage on the storefront at 400 Broad Street, Tax Key No. ZOP 00106. The motion carried unanimously.

C. Application by Pete Jurgens for Oakfire, 831 Wrigley Drive, Lake Geneva, WI 53147 a retractable awning on the storefront at 831 Wrigley Drive, Lake Geneva, WI, Tax Key No. ZOP 00340.

DISCUSSION
Mayor Kupsik stated that this item has been withdrawn by the applicant.

D. Application by Reed Andrew for Rootbeer Revelry, E10295 Forest Road, Baraboo, WI 53147, for new exterior Signage on the storefront awning at 729 Main Street, Tax Key No. ZOP 00275.

DISCUSSION
Inspector Robers gave an overview of the application details and there was a brief discussion with the Commission.

MOTION #4
Kupsik/Skates moved to approve the application by Reed Andrew for Rootbeer Revelry, E10295 Forest Road, Baraboo, WI 53147, for new exterior Signage, choice #1, on the storefront awning at 729 Main Street, Tax Key No. ZOP 00275. The motion carried unanimously.

E. Application by Bauer Sign Company for @properties, 880 Main Street new exterior monument sign at 880 Main Street, Tax Key No. ZOP 00337.

DISCUSSION
Inspector Robers gave an overview of the application details and there was a brief discussion with the Commission.

MOTION #5
Gibbs/Skates moved to approve the application by Bauer Sign Company for @properties, 880 Main Street new exterior monument sign at 880 Main Street, Tax Key No. ZOP 00337. The motion carried unanimously.

7. **Continued Public Hearing and Recommendation on a Conditional Use Application filed by Milliette Family LP, 493 Wrigley Drive, Lake Geneva, WI 53147, to install an accessory structure (Pier) closer to the lake shore than the primary structure, within Lakeshore Overlay Zoning District located at 493 Wrigley Drive, Lake Geneva, WI 53147, Tax Key No. ZOP 00369.**

DISCUSSION – Gary Milliette, applicant
Applicant gave an overview of the application details and a brief history of Baker Park. There was a brief discussion with the Commission as well as some clarification from attorney Draper (see below).

PUBLIC SPEAKER #1 –Dwayne Clark, Campbell Street, LG
Clark stated that he is in favor for the new pier and cannot understand why the commission would not approve it.
The new pier would be nicer than what is there now.

MOTION #6
Skates/Gibbs moved to close the public hearing. The motion carried unanimously.

DISCUSSION – Attorney Draper
Attorney Draper gave a brief overview of the email document that was sent to the commissioners on May 13, 2016.
In the configuration that was submitted with the application, if the pier is moved 12 ½ ft to the right/North it would then comply with the ordinance. In addition, there must be no navigability issues and the DNR must approve the application. No letter has been received from the DNR as of yet. Whatever the Plan Commission does tonight will be contingent upon the DNR approval.
In summary, stating that in order to make this pier work the applicant needs to comply with the set back requirements by moving the pier 12 ½ ft to the right/North, must meet all the criteria of Baker Park and is subject to Navigability and must have DNR approval.

MOTION #7
Kupsik/Skates moved to approve the recommendation on a Conditional Use Application filed by Milliette Family LP, 493 Wrigley Drive, Lake Geneva, WI 53147, to install an accessory structure (Pier) closer to the lake shore than the primary structure, within Lakeshore Overlay Zoning District located at 493 Wrigley Drive, Lake Geneva, WI 53147, Tax Key No. ZOP 00369, contingent upon complying with the set back requirements by moving the pier 12 ½ ft to the right/North and must have a written letter of approval from the DNR. The motion carried unanimously.

8. **Continued Public Hearing and recommendation on a Conditional Use Permit to use the Single Family Residential (SR-4) zoning requirements in an Estate Residential (ER-1) zoning district for a new home filed by Lake Geneva Architects, 201 Broad Street, Lake Geneva, WI 53147 on behalf of Quint & Rishy Studer, 1919 E Larua Street, Pensacola, FL 32501 at 1408 W Main Street, Tax Key No. ZYUP 00094K.**

DISCUSSION
This application has been withdrawn by the owners.

9. **Public Hearing and Recommendation on a Conditional Use Application filed by Karlee Mann, W5244 Cty. Rd. ES, Elkhorn, WI 53121, for Lefty's Too to operate a Commercial Indoor Entertainment facility (Restaurant) at 223 Cook Street, Lake Geneva, WI 53147, Tax Key No. ZOP 00253.**

DISCUSSION – Dona & Karlee Mann, Applicant
Applicants Dona & Karlee Mann gave an overview of the application details and there was a brief discussion with the Commission.

PUBLIC SPEAKERS – None

MOTION #8
Hartz/Skates moved to close the public hearing. The motion carried unanimously.

MOTION #9
Gibbs/Hartz moved to approve the recommendation on a Conditional Use Application filed by Karlee Mann, W5244 Cty. Rd. ES, Elkhorn, WI 53121, for Lefty's Too to operate a Commercial Indoor Entertainment facility (Restaurant) at 223 Cook Street, Lake Geneva, WI 53147, Tax Key No. ZOP 00253, they will comply with the Fire Department and State Health Department and including all finding of facts and staff recommendations. The motion carried unanimously.

10. **Public Hearing and Recommendation on a Conditional Use Application filed by Carolyn Sue Gifford to operate Family Daycare Home (Four to Eight Children) in a Single Family (SR-4) zoning district at 191 W South Street, Lake Geneva, WI 53147, Tax Key No. ZA160800001.**

DISCUSSION – Carolyn Gifford, 191 W South Street, LG
Applicant gave an overview of the application details and there was a brief discussion with the Commission.
Parking and drop off was discussed. Esarco/Skates suggested a sidewalk or pathway for people to utilize rather than the grass.

PUBLIC SPEAKERS - None

MOTION #10
Kupsik/Hartz moved to close the public hearing. The motion carried unanimously.

MOTION #11
Hartz/Skates moved to approve the Recommendation on a Conditional Use Application filed by Carolyn Sue Gifford to operate Family Daycare Home (Four to Eight Children) in a Single Family (SR-4) zoning district at 191 W South Street, Lake Geneva, WI 53147, Tax Key No. ZA160800001, including finding of fact and staff recommendations.
The motion carried unanimously.

11. Public Hearing and recommendation on a Conditional Use Application filed by Steven Johansen for Maple Park Inn, N4590 Ostrander Road, New London, WI to operate a Bed & Breakfast establishment at 920 Geneva Street, Lake Geneva, WI 53147, Tax Key No. ZOP 00235.

DISCUSSION – Sue Johansen, applicant
Applicant gave an overview of the application details and there was a brief discussion with the Commission.

PUBLIC SPEAKER #1 –Joe Railton, 930 Geneva Street, LG
Railton expressed his concerns about having a transient business next door to his home for various reasons, including resale depreciation of his home and safety concerns for his grandchildren. He also pointed out that he did not know how they will meet the requirements to even have a B&B (i.e. two exits, 5 bathrooms, etc.) He stated that there is no prevailing necessity for this use. If they are allowed to have 4 people per room that means they could potentially have 20 people at one time staying in this building next door to his home.

PUBLIC SPEAKER #2 –Carol Railton, 930 Geneva Street, LG
Railton voiced her opposition to this item, agreeing with comments made by her husband Joe Railton. In addition she brought up a safety concern with regards to the daycare service that is also in the neighborhood. Stating that having many visitors to this property is a safety concern for the neighboring residents.

PUBLIC SPEAKER #3 –Wendy Smith, 1004 Geneva Street, LG
Stated her opposition to the recommendation of this item and urged the commission to consider the residential area and protect it.

PUBLIC SPEAKER #4 –Cindy Fueredi, 1010 Geneva Street, LG
Stated her opposition to the recommendation of this item and urged the commission to consider the residential area and protect it.

MOTION #12
Gibbs/Skates moved to close the public hearing. The motion carried unanimously.

DISCUSSION
Inspector Robers stated that the applicants will be coming forth to get permits to add a bathroom and the home does have two exits on it. Slavney stated that since 1989 the western edge of downtown has been a consistent source of discussion and concern. Confirming that the neighborhood has been consistently opposed to businesses going beyond the Cook Street frontage. Skates stated that in another location this applicant would do a great job. However, having a daycare so close is a concern and also stated his concerns for setting a bad precedence and feels it is important not to head in the wrong direction, because then where do you stop?

MOTION #13
Hartz/Skates moved to deny the recommendation on a Conditional Use Application filed by Steven Johansen for Maple Park Inn, N4590 Ostrander Road, New London, WI to operate a Bed & Breakfast establishment at 920 Geneva Street, Lake Geneva, WI 53147, Tax Key No. ZOP 00235, including finding of facts for denial. The motion carried unanimously.

12. Public Hearing and recommendation on a Planned Development (PD), Precise Implementation Plan (PIP) submitted by Leslie N Scherrer Pella for PSG, Inc., 448 Falcon Ridge Drive, Suite B, Burlington, WI 53105 for property located at 414 & 416 Baker Street, Tax Key Nos. ZBS 00001 & 00002.

DISCUSSION – Leslie Scherrer Pella, applicant
Applicant gave an overview of the application details and there was a brief discussion with the Commission.

PUBLIC SPEAKERS –None

MOTION #14
Skates/Gibbs moved to close the public hearing. The motion carried unanimously.

MOTION #15
Skates/Gibbs moved to approve the recommendation on a Planned Development (PD), Precise Implementation Plan (PIP) submitted by Leslie N Scherrer Pella for PSG, Inc., 448 Falcon Ridge Drive, Suite B, Burlington, WI 53105 for property located at 414 & 416 Baker Street, Tax Key Nos. ZBS 00001 & 00002, including finding of fact and staff recommendations. The motion carried with 5 Yes votes and 1 Abstained (Kupsik).

13. Public Hearing and recommendation on a General Development Plan (GDP) Application filed by Lake Geneva 50120, LLC c/o GMX Real Estate Group, LLC, 3000 Dundee Rd, Northbrook, IL 60062 for two new commercial buildings in the Planned Business zoning district at 281 N Edwards Blvd., Tax Key No. ZA297300001.

DISCUSSION – Andrew Goodman, GMX Real Estate (applicant)
Goodman gave an overview of the application details and there was a brief discussion with the Commission.

PUBLIC SPEAKERS –None

MOTION #16
Gibbs/Hartz moved to close the public hearing. The motion carried unanimously.

MOTION #17
Hartz/Gibbs moved to approve the recommendation on a General Development Plan (GDP) Application filed by Lake Geneva 50120, LLC c/o GMX Real Estate Group, LLC, 3000 Dundee Rd, Northbrook, IL 60062 for two new commercial buildings in the Planned Business zoning district at 281 N Edwards Blvd., Tax Key No. ZA297300001, including finding of fact and staff recommendations. The motion carried unanimously.

14. Public Hearing and recommendation on a General Development Plan (GDP) Application filed by Geneva Lakes Dream Homes c/o Ernie Truchscherer, PO Box 259, Lake Geneva, WI 53147 for three new commercial buildings in the Planned Business Park zoning district at lots #49 – 52 Tax Key Nos. ZLGBP200030 - 200033.

DISCUSSION – Warren Hansen & Ernie Truchscherer (applicants)
Hanson and Truchscherer gave an overview of the application details and there was a brief discussion with the Commission.

PUBLIC SPEAKERS –None

MOTION #18
Gibbs/Skates moved to close the public hearing. The motion carried unanimously.

MOTION #19
Kupsik/Fredrick moved to approve the recommendation on a General Development Plan (GDP) Application filed by Geneva Lakes Dream Homes c/o Ernie Truchscherer, PO Box 259, Lake Geneva, WI 53147 for three new commercial buildings in the Planned Business Park zoning district at lots #49 – 52 Tax Key Nos. ZLGBP200030 – 200033, including finding of fact and staff recommendations. The motion carried unanimously.

15. Public Hearing and recommendation on a Precise Implementation Plan (PIP) Application filed by Geneva Lakes Dream Homes c/o Ernie Truchscherer, PO Box 259, Lake Geneva, WI 53147 for three new commercial buildings in the Planned Business Park zoning district at lots #49 – 52 Tax Key Nos. ZLGBP200030 - 200033.

DISCUSSION – Warren Hansen & Ernie Truchscherer (applicants)
Hanson and Truchscherer gave an overview of the application details and there was a brief discussion with the Commission. Additional monument signage was discussed at length.

PUBLIC SPEAKERS –None

MOTION #20
Hartz/Kupsik moved to close the public hearing. The motion carried unanimously.

MOTION #21
Skates/Gibbs moved to approve the recommendation on a Precise Implementation Plan (PIP) Application filed by Geneva Lakes Dream Homes c/o Ernie Truchscherer, PO Box 259, Lake Geneva, WI 53147 for three new commercial buildings in the Planned Business Park zoning district at lots #49 – 52 Tax Key Nos. ZLGBP200030 – 200033, finding of fact and staff recommendations including providing shrubs along the bike path and City staff to approve, provide dark colored retaining wall and overhead doors to closely match the building colors, provide soldier course on the top of the trash enclosures, Parking lot light fixture mounting height at 20ft, bike racks in u shape for 10 bikes, to provide a Bike Path in NW corner (eliminate 2 parking stalls and add bike rack) and approval of both monument signs. The motion carried unanimously.

16. Adjournment

MOTION #22
Skates/Gibbs moved to adjourn the meeting at 8:58 pm. The motion carried unanimously.

/s/Jackie Gregoles, B&Z Administrative Assistant

THESE MINUTES ARE NOT OFFICIAL UNTIL APPROVED BY THE PLAN COMMISSION

BOARD OF PARK COMMISSIONERS MINUTES
WEDNESDAY, MAY 11, 2016 – 6:00 P.M.
CITY HALL, MEETING ROOM 2A

Meeting was called to order by President Doug Skates at 6:00 p.m.

Roll Call: Present: President Vacant, Alderman Doug Skates, Lynn Hassler, Barbara Philipps, Brian Olsen, Peggy Schneider, John Swanson and Mayor Al Kupsik. Absent: David Quickel and Secretary Daniel Winkler
Also Present: City Clerk Waswo, City Administrator Oborn, Ann Esarco and Angel Rejon

Comments from the public limited to 5 minutes - None

Discussion/Action on Election of President
Alderman Skates nominated Ann Esarco for the position of President of the Park Commission.
There were no other nominations.

Alderman Skates/Mayor Kupsik moved to close the nominations. The motion carried unanimously.

Alderman Skates/Hassler motion to nominate Ann Esarco for the position of President of the Park Commission.
The motion carried unanimously.

New Business

Discussion/Recommendation on Park Permit application filed by Angel Rejon on behalf of Liga Latina to use Veteran's Park including the soccer field on Sundays only beginning May 1,2016 through September 25, 2016 for a soccer league.

Discussion - Angel Rejon / Liga Latina
The applicant gave an overview of the permit use for Veteran's Park soccer field. The age range for participants is 8/9 years old to 14/15 years old. It is a private grassroots league but open to the public and membership cost is $25 per child. There are two teams from Lake Geneva, one from Burlington and one from Delavan. They would play on Sundays from 10:00 am to 2:00 pm.

Administrator Oborn stated he spoke to Elkhorn's Park and Recreation person. Too rent their fields it would cost $150 per day and with a $200 deposit. Further research revealed that on average similar parks charge $30 per hour or $150 per day with a deposit. Oborn suggested a $150/day fee x 24 games totaling $3,600. In addition a refundable $3,600 deposit would be due.

Mayor Kupsik pointed out that at that cost they will be in the hole right away. He suggested $1,100 for the field, $500 for the security deposit and $25 for the administrative fee, totaling $1,625. The applicant would be required to have liability insurance. In addition, the application would need YMCA notification and approval and the YMCA needs would take precedence.

Alderman Skates/Olsen moved to approve the recommendation for a Park Permit application filed by Angel Rejon on behalf of Liga Latina to use Veteran's Park including the soccer field on Sundays only beginning May 1, 2016 through September 25, 2016 for a soccer league. The cost for the permit will be $50 per day for field usage, $500 security deposit and $25 administrative fee ($1,625 total). In addition the applicant would be required to have liability insurance as spelled out on the event application paperwork; a copy of the insurance certification must be kept on file with the event application contingent upon City Council approval on May 23, 2016. The motion carried 7 to 1 with Swanson "abstaining."

Adjournment
Skates/Olsen motion to adjourn at 6:38 pm. Motion carried unanimously.
The next regular meeting will be held on June 1, 2016 at 6:00 p.m.

/s/ Jackie Gregoles, Building & Zoning Administrative Assistant

THESE MINUTES ARE NOT OFFICIAL UNTIL APPROVED BY THE BOARD of PARK COMMISSIONERS

Board of Park Commissioners

Ann Esarco - President

Alderman Doug Skates | Lynn Hassler | Barb Hartigan
Brian Olsen | Peggy Schneider | Dave Quickel
John Swanson | Mayor Al Kupsik

Director of Public Works Daniel S. Winkler, P.E., Secretary

City of Lake Geneva 626 Geneva Street Lake Geneva, WI 53147-1914
www.cityoflakegeneva.com **Phone: (262) 248-3673**

MINUTES OF THE 6:00 PM JUNE 1, 2016 MEETING

City Hall 2nd Floor Room 2A

Call to Order:

The Board of Park Commissioners meeting was called to order by President Esarco at 6:02 PM. Street Foreman Neil Waswo read the roll.

Roll Call:

President Ann Esarco ___X__, Lynn Hassler __X ___, Barb Hartigan _X __, Peggy Schneider __X __, Dave Quickel ___ __, John Swanson ___X __, Mayor Al Kupsik ___X __, Brian Olsen __ ____, Alderman Doug Skates ___X__. (__6_ Total).

Staff & Aldermen Present:

DPW Daniel Winkler __Late___, Street Foreman Neil Waswo __X___, Administrator Blaine Oborn ___X___.

Public Present:

Chris Schultz.

Approve the Minutes of the Prior Meetings of May 4th and May 11th

It was moved by Commissioner Swanson and seconded by Ald. Skates to approve the minutes of the May 4th meeting, and by Ald. Skates and seconded by Commissioner Hassler to approve the minutes of the May 11th meeting. Both meetings passed 6-0.

Public Input:

None.

Update on Sculpture Park from Ald. Chappell:

It was moved by Ald. Skates and seconded by Commissioner Hassler to continue this item in the absence of the alderperson. The motion passed 6-0.

Permits & Park Donations:

DATE 06/25/16 8 AM to 3 PM LOCATION Disc Golf Course USE Tournament with YMCA and Margie Danno.

President Esarco read the permit. It was moved by Ald. Skates to approve, and seconded by Commissioner Swanson. The motion passed 6-0.

DATE 06/18/16 12:30 PM to 11:00 PM LOCATION Cobb Park USE Graduation party, Krepeban.

President Esarco read the permit. It was moved by Ald. Skates to approve, and seconded by Commissioner Schneider. The motion passed 6-0.

DATE August 13 & 14, 2016 LOCATION Seminary Park USE Skooter Rally, Midwest Cycle

President Esarco read the permit. It was moved by Commissioner Swanson to approve, and seconded by Commissioner Hassler. The motion passed 6-0.

DATE June 24, 2016 LOCATION Seminary Park USE Family Reunion, Diane Carrigan

President Esarco read the permit. It was moved by Ald. Skates to approve, and seconded by Mayor Kupsik. The motion passed 6-0.

NEW BUSINESS

Discussion/Recommendation on Four Season's Maintenance.

President Esarco noted the entrance was overgrown and asked if the area could be opened up with maybe an entrance and exit. The park sign was discussed as was the pavilion roof replacement. It was the consensus to add the roof to the City CIP program. It was asked to have staff check the boardwalk condition and maybe blaze a new trail section.

Bike Pedestrian Survey with Vandewalle for 2017.

Ald. Skates asked to keep this in front of the Commission as there were opportunities to make connections outside and inside town. He noted Vandewalle had done an evaluation of biking opportunities last year and would like to bring them back for an expanded look. There was general consensus to continue with studying the opportunities.

Grilling in Donian Park.

Foreman Waswo recommended consideration of Donian for grilling. It was noted that visitors were already using it that way. If approved the Street Department would add ash dumps. After some discussion, it was moved by Ald. Skates and seconded by Commissioner Schneider to recommend to Council an ordinance change to allow grilling in Donian Park. Motion passed 6-0.
(This item needs to go to Council)

Future Meeting Agenda Items-July 6, 2016 Meeting.

- Ald. Chappell's Item.
- Brunk Pavilion Handrails and a no skateboarding sign.

ADJOURN:

It was moved by Commissioner Swanson and seconded by Ald. Skates to adjourn. The motion passed 6-0 and the meeting was adjourned at 7:05 PM.

Set Next Meeting Date:

The next regular meeting is scheduled for July 6, 2016 at 6:00 PM.

Respectfully Submitted,

Daniel S. Winkler
Secretary

If anyone finds any inaccuracies, errors or needs to adjust the minutes please call or email me prior to the next meeting.)

Note: A special thank you to Foreman Neil Waswo for taking minutes until DPW Winkler arrived.

Lake Geneva Public Library Board of Trustees Meetings

918 West Main Street Lake Geneva, Wisconsin 53147 (262) 249-5299

Finance Committee

Thursday, May 12, 2016 at 7:30 a.m. (Director's Office)

Present: Gelting, Kundert, Lafrenz, Oppenlander; Also present: Peterson and Mueller

After reviewing outstanding bills, Kundert approved a recommendation to the Library Board to approve $46,848.01 in General Funds for April 2016. There were no expenditures from Donated Funds in April.

Board of Trustees

Thursday, May 12, 2016

Minutes

Call to order

Oppenlander called the meeting to order at 8:05 a.m.

Roll Call

Members present: Gelting, Boilini, Brookes, Jones, Kersten, Kundert, Lafrenz, Oppenlander; Also present: Peterson and Benson

Adoption/Amendment of agenda

Oppenlander asked for a motion to adopt the agenda as proposed. Kundert made a motion to adopt the agenda. Boilini seconded. Motion carried unanimously.

Disposition of minutes of previous regular meeting and any intervening special meeting(s)

Oppenlander asked for a motion to approve the minutes of the April 14, 2016 meeting. Lafrenz made a motion to approve the minutes as proposed. Kersten seconded. Motion carried unanimously.

President's Report

Oppenlander welcomed Chris Gelting as the Lake Geneva City Council liaison to the Library Board of Trustees.

Oppenlander reviewed plans for the tour and orientation of the Library for the new aldermen on Friday, May 13, 2016.

Oppenlander reviewed the discussion initiated at the April 14, 2016 meeting about expanding the number of members on the Library Board of Trustees based on Wisconsin State Statutes and the City of Lake Geneva Municipal Ordinances. Discussion followed. Lafrenz made a motion to pursue the approval of an additional Board of Trustees member as appointed by Walworth County. Boilini seconded. Motion carried unanimously.

Oppenlander asked Board members to review contact information and committee appointments for accuracy.

Oppenlander asked for volunteers to serve on an Ad Hoc Committee to develop a mission statement, a vision statement, and a strategic plan. Oppenlander, Brookes, Kersten, and Gelting offered to serve.

Oppenlander introduced a discussion about the Short Takes for Trustees video series. It was agreed that Trustees will view the topics of strategy first and performance appraisal second in the series on their own time.

Oppenlander asked the Board to consider rescheduling the July 14, 2016 Board meeting. Discussion followed. Oppenlander made a motion to reschedule for Wednesday, July 6, 2016 at 8:00 a.m. Kersten seconded. Motion carried unanimously.

Finance
Kundert reviewed monthly bills and made a motion to approve $46,848.01 in General Funds. Brookes seconded. Motion carried unanimously. There were no expenditures from Donated Funds in April.

Personnel
Oppenlander asked for any further recommendations on the proposed revision of the performance appraisal. Discussion followed and will continue to refine the document.

Closed Session Closed Session pursuant to WI Statutes 19.85(1)c Considering employment, promotion, compensation or performance evaluation data of any public employee over which the government body has jurisdiction or exercises responsibility

Lafrenz made a motion to go into **Closed Session**. Boilini seconded. Motion carried unanimously.

Boilini made a motion to come out of **Closed Session.** Kersten seconded. Motion carried unanimously.

Building & Grounds
Peterson reported that plans are in place to install the donated bench on the lakeside of the Library. The donor will pay for the expense to move and install the bench.

Peterson reported that a representative from Sarnifill, the roofing manufacturer, repaired two leaks in the roof yesterday.

Kundert presented the bid from Vorpagel to replace the exhaust fan on the west side of the building. He made a motion to accept the bid of $440. Boilini seconded. Motion carried unanimously.

Director's Report
Peterson reported on service statistics for the month of April.

Peterson reported on the new staff in reference and administration.

Peterson reported that at the Lakeshores System LAC meeting, directors asked Steve Ohs for various reports from this data to help in library management.

Peterson reported that the Friends will no longer be involved in the nursing homes deliveries. Discussion followed. Peterson recommended that we evaluate the fines and fees incurred at the end of 2016.

Peterson reported on upcoming adult and youth programming.

Adjournment
Oppenlander asked for a motion to adjourn. Kersten made a motion to adjourn at 11:00 a.m. Brookes seconded. Motion carried unanimously.

Next meeting: Thursday, June 9, 2016.

Respectfully submitted,

Diane Jones

Lake Geneva Historic Preservation Commission Meeting Minutes

May 12, 2016 6:30 p.m. at Lake Geneva City Hall

President Ken Etten called the meeting to order at 6:30 p.m. at Lake Geneva City Hall

Present: Ken Etten, Mary Tanner, Jackie Getzen, Louise Rayppy, Jim Davis, and Elizabeth Chappell. Patrick Quinn was absent. Michael Rehberg was there representing Black Point.

Approval of minutes of Historic Preservation Commission Meeting of April 12, 2016.

Comments from the public: Ed Yaeger was there requesting our cooperation in helping him make the abandoned railroad site behind the Geneva Lake Area Museum a historic site. Jim Davis went and looked at the site and found the area is all grown over. Jim Davis and Elizabeth Chappell will work at trying to get the area cleaned up and put stones to indicate where the track and buildings were. Our Commission will pay for the survey of the property. It is important to preserve this property as the railroad was so critical to the growth of Lake Geneva. It made Lake Geneva what it is today.

Reports from the Geneva Lake Area Museum and the Maple Park Homeowners.
Chair Exhibit—April 16, 2016 thru January 16, 2017
As of this date, the museum has received $17,000.00 in donations for the North Gallery Air Conditioning Project.

Update on the sale and restoration of the historic 1928 Geneva Theater Building.
Shad Branen from Burlington has closed on the sale of the theater. He is now starting on the restoration. No new information available at this time.

Review of recent bills, invoices and the current balance in the LGHPC account.
The only bill we had for this period was for the printing of "Old Times" for $60.00.

Update regarding the new I-phone app version of A Historic Lake Geneva Walking Tour currently being created by Dr. Alana Platt and the staff at UW-Whitewater Innovation Center. Dr. Platt will be at our next meeting and will give a Power Point presentation of the work in progress of our walking tour app.

Discussion re: A Historic Lake Geneva Walking Tour booklet, including any new information

regarding future walking tours or programs at Black Point from David Desimone and/or Michael Rehberg. Michael had a presentation with a group in Racine and sold 32 books, also sold some books at Sun City, Huntley, Il. He suggested that we should continue selling the books at $1.00 each.

Discussion regarding the Lake Geneva Historic Preservation Commission website at www.historyoflakegeneva.org and any new updates. No new information.

Update regarding the nomination of Oak Hill Cemetery as a National and/or Local Historic Site, including any additional research information and input on Oak Hill Cemetery and H.W.S. Cleveland. In order to get it nominated as a historic site, we must find a drawing of the cemetery with Cleveland's name on it.

Discussion re: potential new projects and promotional ideas for the LGHPC, including updating sign on Dunn Lumber Building, future "Tales of Lake Geneva", educational programs, and updates on our website www.historyoflakegeneva.org. We are trying to find someone who will be able to restore the sign on the Dunn Lumber Building. No "Tales of Lake Geneva" until we are finished putting together the app.

Review of recent Plaque Program applications and information from the Wisconsin Historical Society, National Trust for Historic Preservation, the Society of Architectural Historians, the Wisconsin Association of Historic Preservation Commissions and Traditional Building & Period Homes magazines. No new plaques have been issued.

Meeting adjourned at 8:10 P.M.

Respectfully submitted,

Louise M. Rayppy